

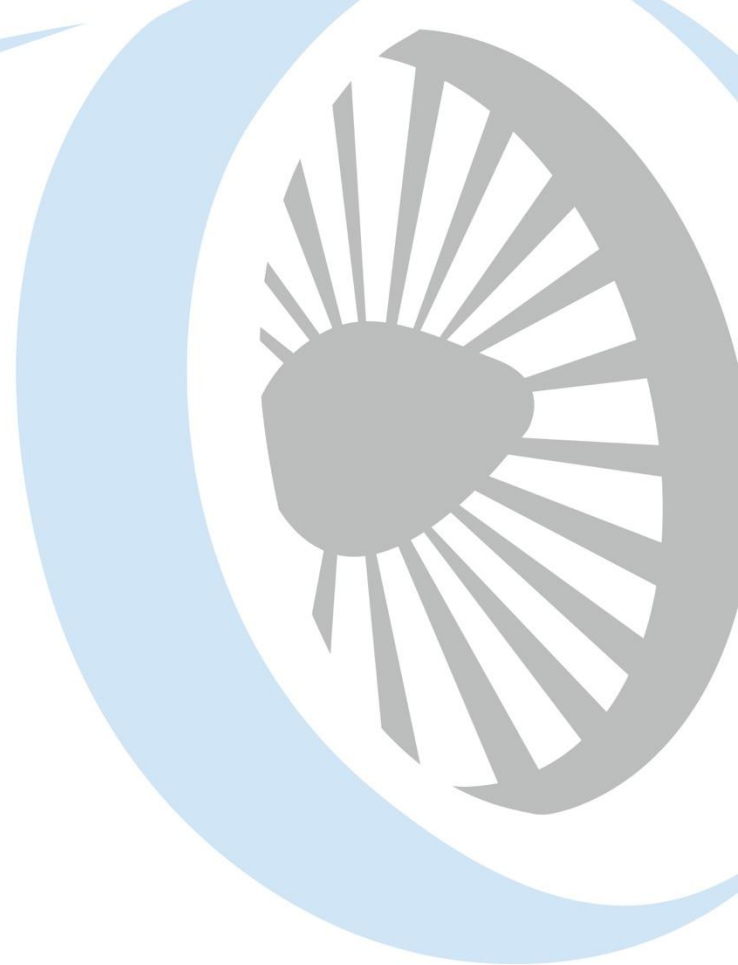


WELCOME

AESQ SUPPLIER FORUM

11 April 2018

Trollhättan, Sweden



LOGISTICS

HELEN DJÄKNEGREN
GKN AEROSPACE



Logistics

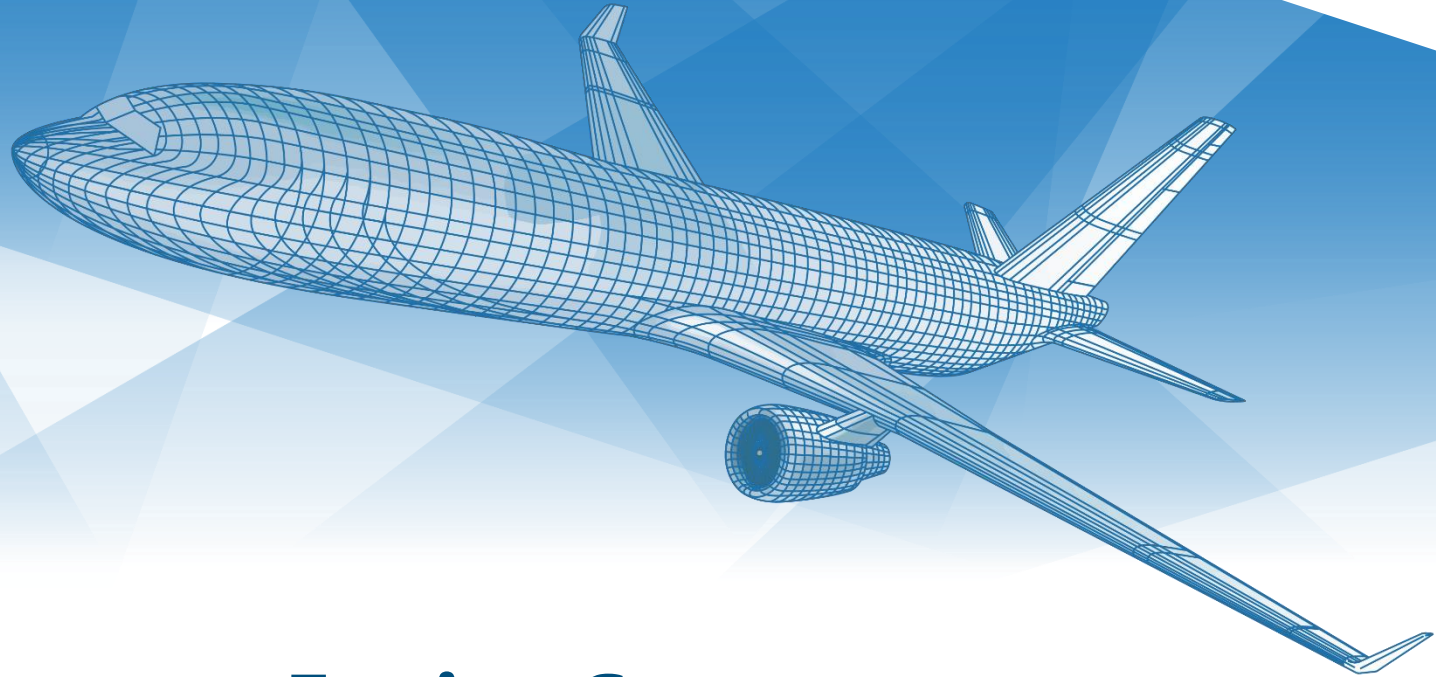


WELCOME

JOAKIM ANDERSSON
CEO, GKN AEROSPACE ENGINE SYSTEM



Welcome to AESQ Supplier Forum



hosted by

GKN Aerospace Engine Systems



MAKING THINGS FLY

LÄTT ATT GÖRA RÄTT

Enabler – Standards – MAKE IT HAPPEN

“Make Operation Boring”

Agenda

- 8:15** **Welcome to GKN and AESQ** - Helen Djäknegren, GKN
- 8:35** **Introduction to AESQ** - Martin Schaeffner, MTU
- 9:00** **Voice of the Customer** - Emile Colongo, Airbus
- 9:45** **Supplier Survey Results** - Olivier Castets, Safran
- 10:00** **Break**
- 10:30** **Overview of AESQ Standards** - Olivier Castets, Safran
- 11:00** **Marketplace #1 - Published Standards** - Barrie Hicklin, Honeywell
- 12:00** **Lunch**

Agenda

- 1:00** **Benefits of AS13001 DPRV Training Requirements -**
Catherine Catarina-Graça, Safran
- 1:20** **Benefits of AS13003 MSA -** Martin Schaeffner, MTU
- 1:40** **Benefits of AS13004 PFMEA & Control Plans -**
Ian Riggs, Rolls-Royce
- 2:10** **Future Initiatives -** Peter Amsden, Pratt & Whitney
- 2:30** **Break**
- 3:00** **Marketplace #2 - Current Projects & Future Initiatives -**
Barrie Hicklin, Honeywell
- 4:10** **Marketplace Summary -** Barrie Hicklin, Honeywell
- 4:25** **Closing remarks -** Helen Djäknegren, GKN and Martin
Schaeffner, MTU

Facilitators in the Room



ARCONIC



GE
Aviation



GKN AEROSPACE

Honeywell



PCC *Structurals, Inc.*



Pratt & Whitney
A United Technologies Company



Rolls-Royce



SAFRAN

Introduce Yourself



1. Take the Attendee Name Sheet from your table
2. Introduce yourself to as many people as possible in 5 minutes
3. Share your name, position, company and how far you have travelled to be here today
4. By the time you go home today we hope you can complete the whole sheet.

Code of Conduct



- No Commercialism
- No discussion of cost, pricing plans, pricing policies, product usage surveys, marketing plans or any related topics
- Presentations must focus on technical issues (not on marketing aspects of products) and relate to or support the development or maintenance of G-22 Committee work
- Be aware of and follow ITAR & EAR rules and regulations governing export control
- Discussions should be open and follow the agenda or other legitimate direction agreed upon by consensus of the committee - avoid unauthorized or 'private' meetings

Code of Conduct

- Respect basic meeting etiquette:
 - Only one person speaking at any given time
 - Attack the issue, not the person
 - Be on time...returning from breaks/lunch
 - Respect all ideas & comments
 - No silent skepticism, be candid
 - Do not dominate discussions
 - Stay focused on the meeting & agenda
- Strive for high-quality standards to benefit all stakeholders
 - users, customers, suppliers and the industry as a whole
- Strive for an open atmosphere that promotes a free-flowing interchange of standards technical information

INTRODUCTION TO THE AESQ

MARTIN SCHAEFFNER, MTU



Commercial Aviation – A Growth Market



In 2036

4.5%/yr Increase in
Passenger Traffic

2 X active aircraft
worldwide

=



7,100 billion passenger km in 2016

17,000 billion passenger km in 2036

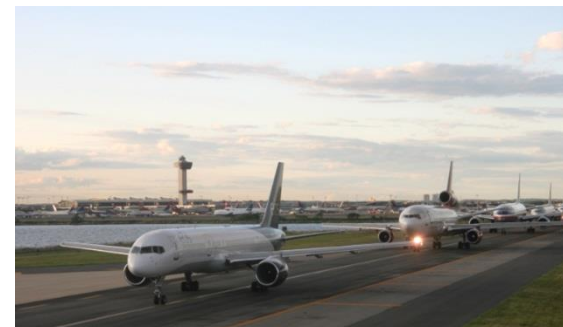
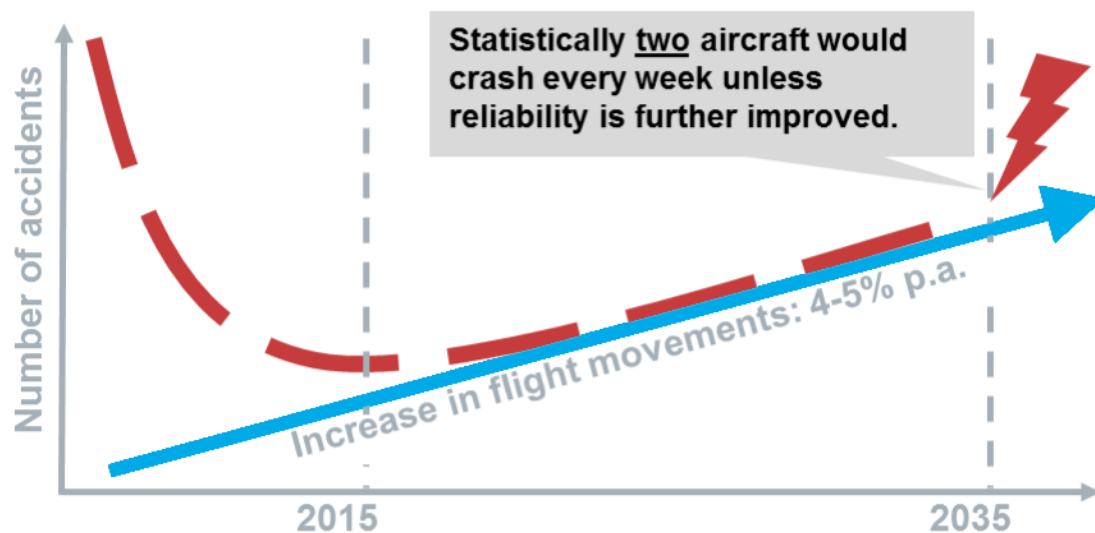
23,000 active aircraft in 2016

45,000 active aircraft in 2036

Quelle: Ascend, IATA, MTU

Aviation Safety

The Quality of our products and services are extremely important
 Quality and continuous improvement are an absolute must!

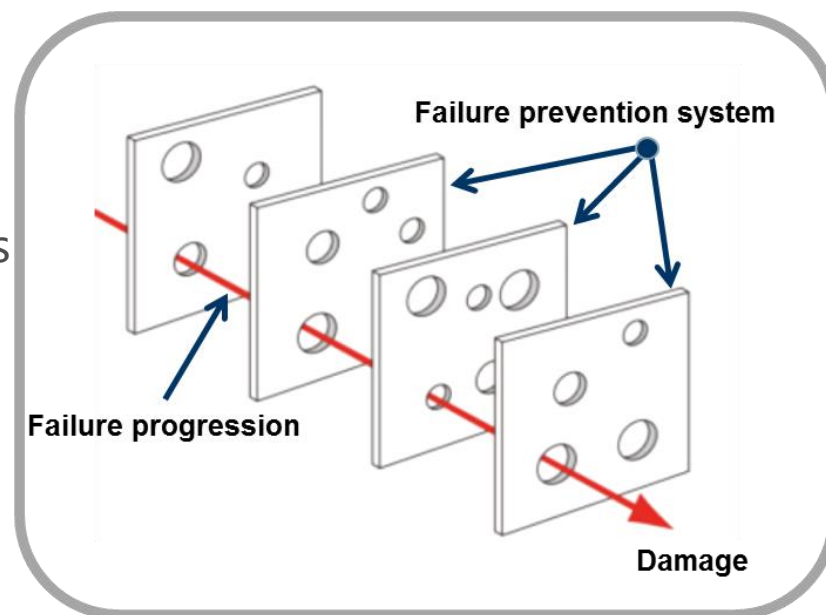


Chain of Events

In many cases, it is not a single malfunction, error or failure that leads to a crash.

It is a **sequence of events** involving

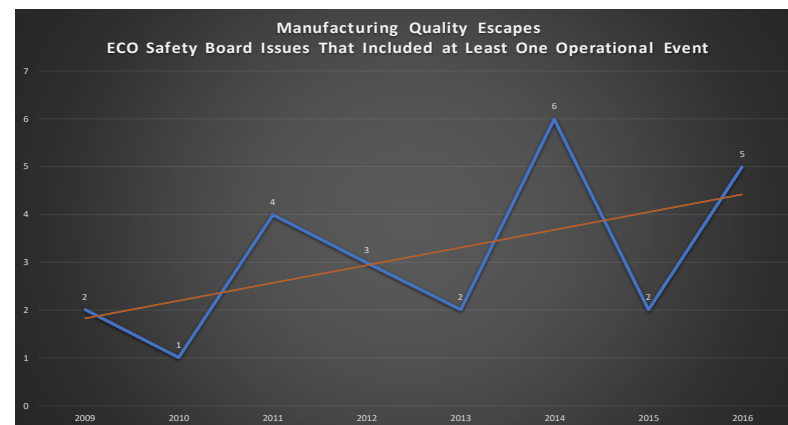
- hidden (latent) failures
- errors of judgment/action
- a failure of the failure prevention systems



Manufacturing Quality Escapes in Turbine Engines

--> An FAA proposal for further investigation and action – January 2018

- The trend of manufacturing quality escape safety board issues that resulted in at least one operational event has been increasing.
- The percentage of total turbofan ADs associated with manufacturing quality escapes has been cyclic since 2004, but 2016 (37%) was the highest percentage in the prior four years, and second only to 2011 (44%).
- The top drivers in turbofan manufacturing quality escape ADs were related to issues with surface finish, incorrect dimensions, and forging (all with 8), followed by incorrect assembly (7).
- Life limited parts (32) made up the vast majority of the turbofan manufacturing quality escape ADs, more than three times the next closest part type.



AESQ Vision

To establish and maintain a common set of Quality Requirements that enable the Global Aero Engine Supply Chain to be truly competitive through lean, capable processes and a culture of Continuous Improvement

AESQ Vision

In detail

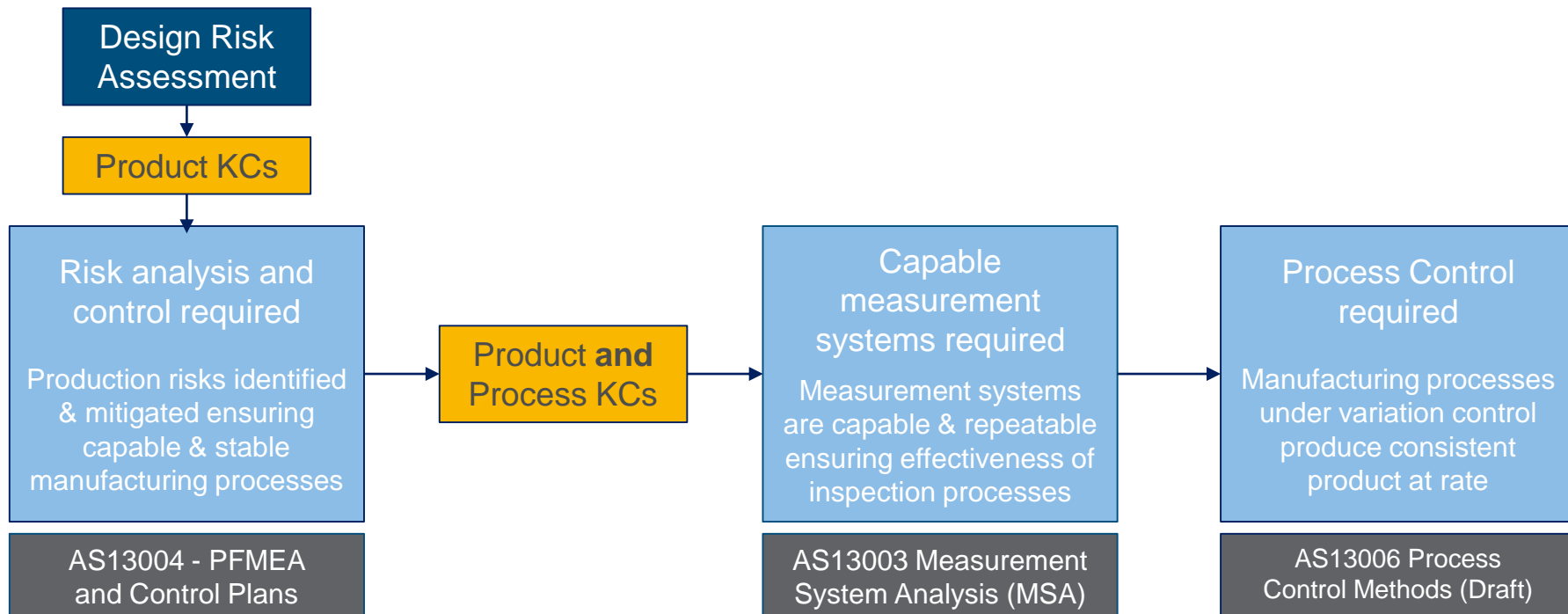
- Create common standards within the engine manufacturers (OEM's) in regard to quality
- Deploy together the written standards throughout our supply chain
- Establish capable quality processes and a culture of continuous improvement

Main targets

- To improve quality within the supply chain
- Improve on time delivery and minimize costs through a reliable quality performance
- Gain efficiency by standardized processes

AESQ Key Quality Elements

→ Aligned to AS9145 APQP & PPAP



Supporting Standards: AS13000 Problem Solving; AS13001 DPRV Training; AS13002 Inspection Frequency; In process → AS13005 Audit; AS13007 Supplier Management

AESQ Will Drive Progress

- AS13000, AS13001, AS13002, AS13003, AS13004 are all flowed down by all AESQ members and part of **your** Purchase Order



VOICE OF THE CUSTOMER

EMILE COLONGO, AIRBUS



SUPPLIER SURVEY RESULTS

OLIVIER CASTETS, SAFRAN



Supplier Survey Overview

Collaboration

- Working together to drive quality performance

Feedback

- Provide input on developing standards

Integrated Supply Chain

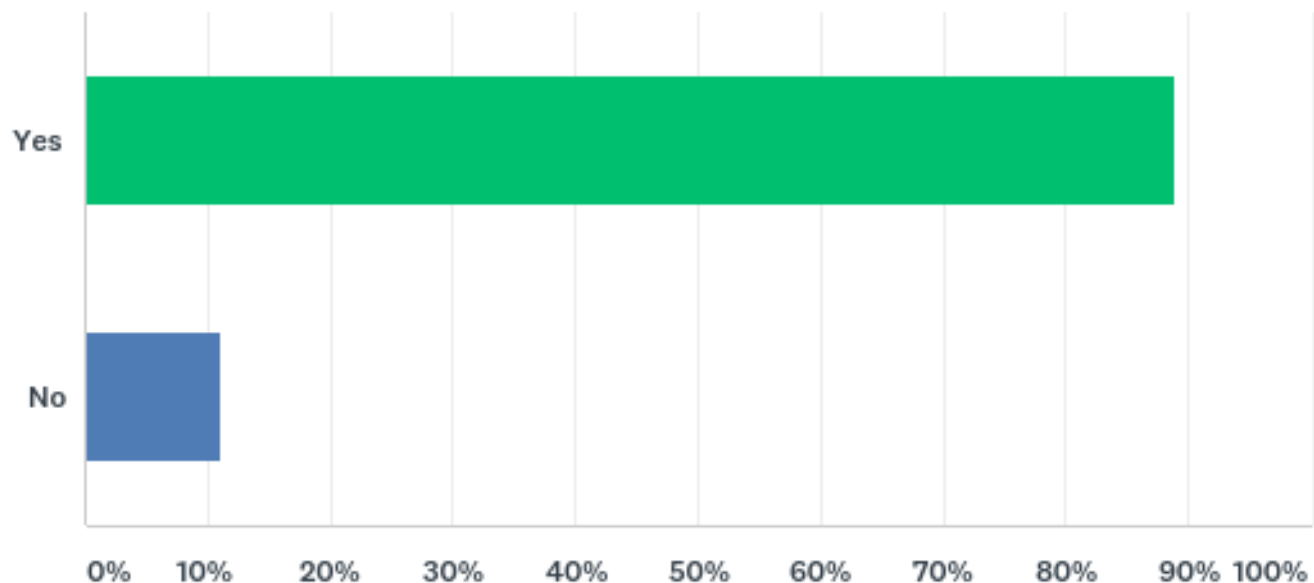
- Drive efficiency, maximize resources, create synergies

Training

- Coordinated training efforts

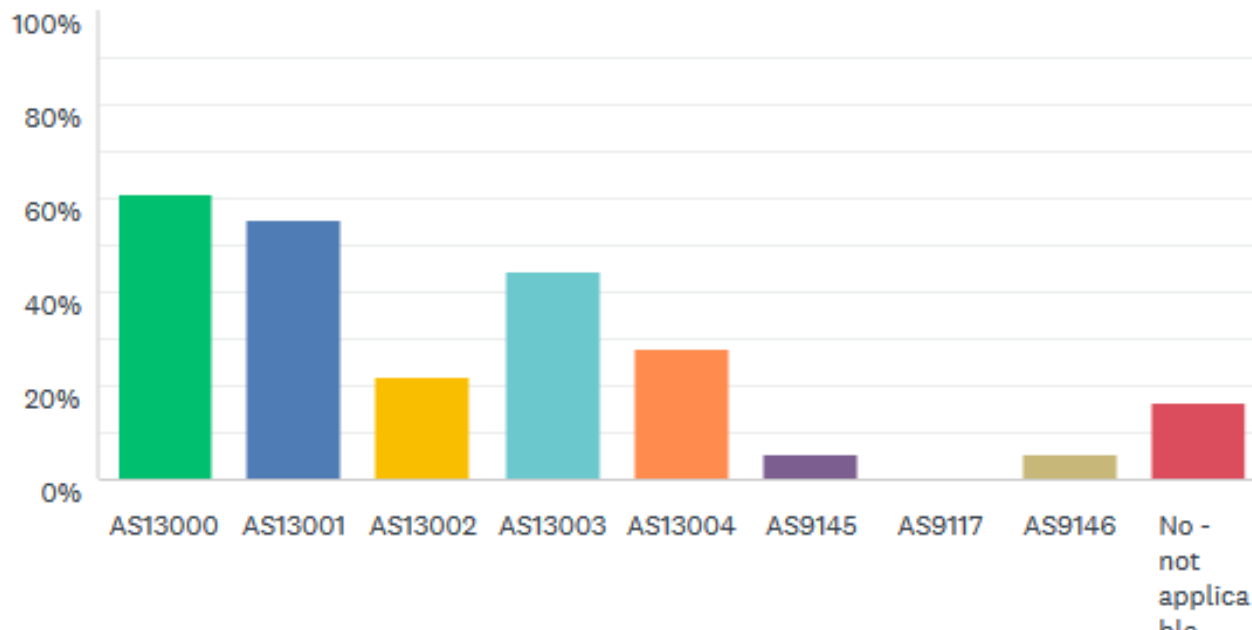


Are you Aware of the Published Standards?



We still have some work to do

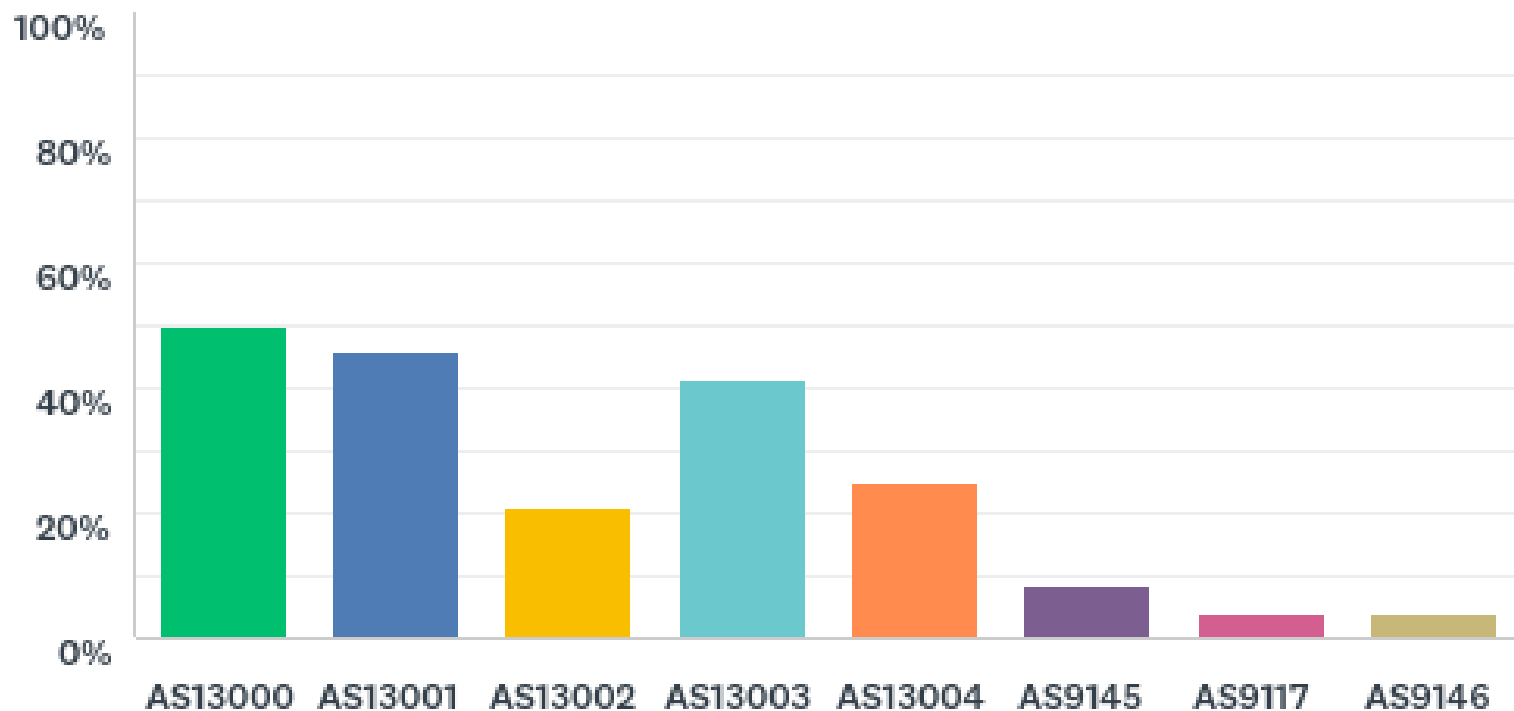
Which Standards Have You Heard Of?



AS13000 Problem Solving
 AS13001 Supplier Self Release Training
 AS13002 Inspection Frequency
 AS13003 Measurement Systems Analysis

AS13004 PFMEA & Control Plans
 AS13005 Internal & Supplier Audits
 AS13006 Process Control
 AS13007 Supplier Management

Which Standards are in YOUR Contracts?



BREAK

“IS GOOD ENOUGH?” - Video

AESQ STANDARDS OVERVIEW

OLIVIER CASTETS, SAFRAN

HELEN DJÄKNEGREN, GKN



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WHO IS AESQ?

AESQ was founded and formed by major aerospace engine companies to standardize quality requirements across the supply chain.



SUPPLIER FORUMS

The AESQ Supplier Forums are intended to keep stakeholders engaged. Search for a date and location in your area.



NEWS

Find out more about AESQ events and initiatives.

Resources

 Supplier Forum	 Training	 Forms and Examples	 Standards
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[Supplier Forum Feedback](#)[Standards Feedback](#)[General Feedback](#)

AESQ Guiding Principles

- Simplify & Standardize supplier requirements
- Build on existing industry standards
- Common language for Quality
- Standards are simple, prescriptive & auditable
- Promote standardized 3rd party training
- Easy to adopt within existing process/systems



Deliver results rapidly through focused activities

AS13000 Problem Solving

Original State



Future State

GLOBAL 8D



AESQ Principles

- ✓ Standardise
- ✓ Simplify
- ✓ Adopts Existing Industry Standards
- ✓ Prescriptive, Auditable
- ✓ Common Language
- ✓ Supported by 3rd Party Training & Consultancy

Expected Benefits

- Reduced need for Customer training & support
- Improved access to training & consultancy
- Removal of complexity of reporting
- Improved problem solving skills



AS13001A Delegated Product Release Verification Training

Original State



Future State



- One Common Training Requirement
- Industry-wide DPRV database through SAE
- Delivered globally by SAE
- Refresher training every 3 years

AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards*
- Prescriptive, Auditable
- Common Language
- Supported by 3rd Party Training & Consultancy

Expected Benefits

- Reduced costs for customers & suppliers
- Reduced training time for DPRV personnel
- Training provided in region of DPRV personnel
- Customer training limited to on-site

* Rev A aligns with AS9117 - DPRV

AS13004 PFMEA & Control Plans

Original State



Varying standards and approaches

Future State



In Scope: Risk Mitigation requirements with execution guidance & recommended timing, supporting AS9145

Out of Scope: DFMEA requirements, any duplication of related Aerospace Standards (e.g. AS9145)

AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards
- Prescriptive, Auditable
- Common Language
- Supported by 3rd Party Training & Consultancy

Expected Benefits

- Standardised process
- Increased pace of adoption
- Improved compliance to a better standard
- Reduced quality risks
- Ultimately improved quality & delivery

Original State



Future State

Method	Feature Category			
	Critical	Major		
Resolution	≤10% of total tolerance			
Accuracy ratio**	Requirement = 10:1			
Accuracy Error / Bias	≤10% of total tolerance			
Repeatability	≤10% of total tolerance	≤20% of total tolerance		
Gauge R&R	≤10% of total tolerance	≤20% of total tolerance	≤30% of total tolerance*	Purchaser requirements may override this
Computer driven measurement systems correlation	≤10% of total Tolerance		≤20% of total Tolerance	Purchaser requirements may override this
Linearity**	≤1% of total tolerance		-	
Attribute Study: pass/fail	Kappa ≥ 0.8		-	Only required on operator dependent interpretation
Attribute study: ordinal	ICC ≥ 0.75		-	Only required on operator dependent interpretation



AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards
- Prescriptive, Auditable
- Common Language
- Supported by 3rd Party Training & Consultancy

Expected Benefits

- Improved knowledge of Measurement Capability
- Clarification of minimum acceptance standards
- Mandates replaces guidance
- Adopts Automotive Industry Action Group 'Blue Book' on MSA
- Improved Quality Performance

AS13002 Inspection Frequency

Original State

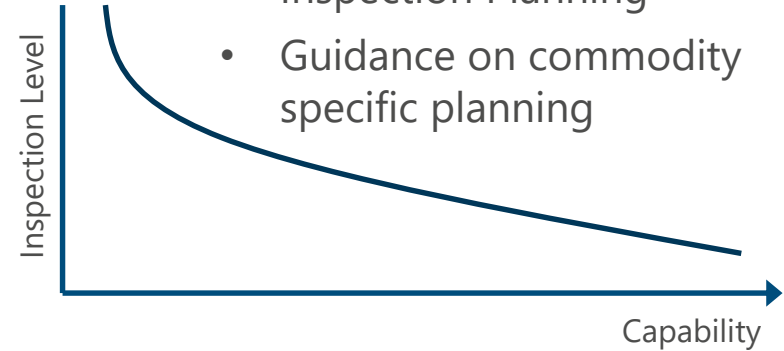
100% Inspection

REDUCED Sample

Error Proof AQL

Future State

100%



- Common Method for Inspection Planning
- Guidance on commodity specific planning

AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards
- Prescriptive, Auditable
- Common Language
- Supported by 3rd Party Training & Consultancy

Expected Benefits

- Standardised Process
- Improved compliance
- Improved Product Quality

AESQ Standards – Global Deployment



Vision

To establish and maintain a common set of Quality Requirements that enable the Global Aerospace Engine Supply Chain to be truly competitive through lean, capable processes and a culture of Continuous Improvement

AESQ Standards - Global Deployment Status

	AS13000 Problem Solving	AS13001 DPRV Training	AS13002 Alternate Inspection Frequency Plans	AS13003 MSA	AS13004 PFMEA & Control Plans
AESQ Member	Accepted	Accepted	Accepted	Accepted	Accepted
Arconic (P&P)	May-15	Feb-16	May-17	Mar-16	Aug-17
GE	May-14	Oct-14	Jan-15	Jan-16	Aug-17
GKN	Jun-14	Mar-15	Apr-15	Mar-15	Aug-17
Honeywell	Jan-16	Mar-15	Oct-15	Jan-16	Aug-17
MTU	Aug-15	Jan-16	4Q16	Jan-16	Aug-17
PCC Structurals	Mar-15	Jan-15	May-15	Jun-16	1Q 18
Pratt & Whitney	Jan-15	Mar-15	Apr-15	Mar-15	Aug-17
Rolls-Royce	Dec-14	Oct-15	Jan-15	Jan-15	Aug-17
Safran	Jan-15	Jan-15	Jan-15	Jan-15	Aug-17

Progress Forward



AESQ is now well established and is gathering momentum

Supplier feedback is very positive & they want us to move faster

Broader supplier engagement is being sought to apply more resources

Stronger links with IAQG & PRI are being developed

Stakeholder engagement essential for progress & direction

MARKETPLACE #1 PUBLISHED AESQ STANDARDS

BARRIE HICKLIN, HONEYWELL



Marketplace #1

15 minutes per table

Published Standards (4 Teams)

STANDARD	TITLE	FACILITATORS
AS13000	Problem Solving Requirements for Suppliers (8D)	Olivier Castets Helen Djäknegren
AS13001	Delegated Product Release Verification Training Requirements	Earl Capozzi Catherine
AS13002	Requirements for Developing and Qualifying Alternate Inspection Frequency Plans	Dave Goldberg Barbara Negroe
AS13003	Measurement Systems Analysis Requirements for the Aero Engine Supply Chain	Ian Riggs Martin Schaeffner

Sensing Session Questions



1. Has the Standard been flowed down by your Customer(s)?
2. Do you have any problems with or suggestions for the Standard?
3. Have you had problems flowing down the Standard to your suppliers?
4. Are there any commodity specific considerations?

LUNCH

BENEFITS OF THE STANDARDS & SUPPLIER CONTRIBUTIONS TO AESQ

AS13001 DPRV TRAINING

REDUCING NON QUALITY EVENTS
BY DEPLOYING DPRV AT SAFRAN
SUPPLIER FACILITIES

CATHERINE CATARINA-GRACA, SAFRAN



3
MONTHS

1
MONTH

DPRV Certification following AS9117 DPRV & AS13001



PROCESS TO BECOME A DPRV
2017 Update



Setting up the function



On site audit
By Safran QE

Granting the SAFRAN DPRV stamp
And the SAFRAN certificate if the
audit is conclusive



1

Check the **documentation**.

(Mainly consistency between the routing sheet and the delivery documents)

2A

Perform a **physical check**.

(Marking, visual, ...)



2B

Check the consistency between **the packaging and labeling with the specifications** of the item ordered by Safran.

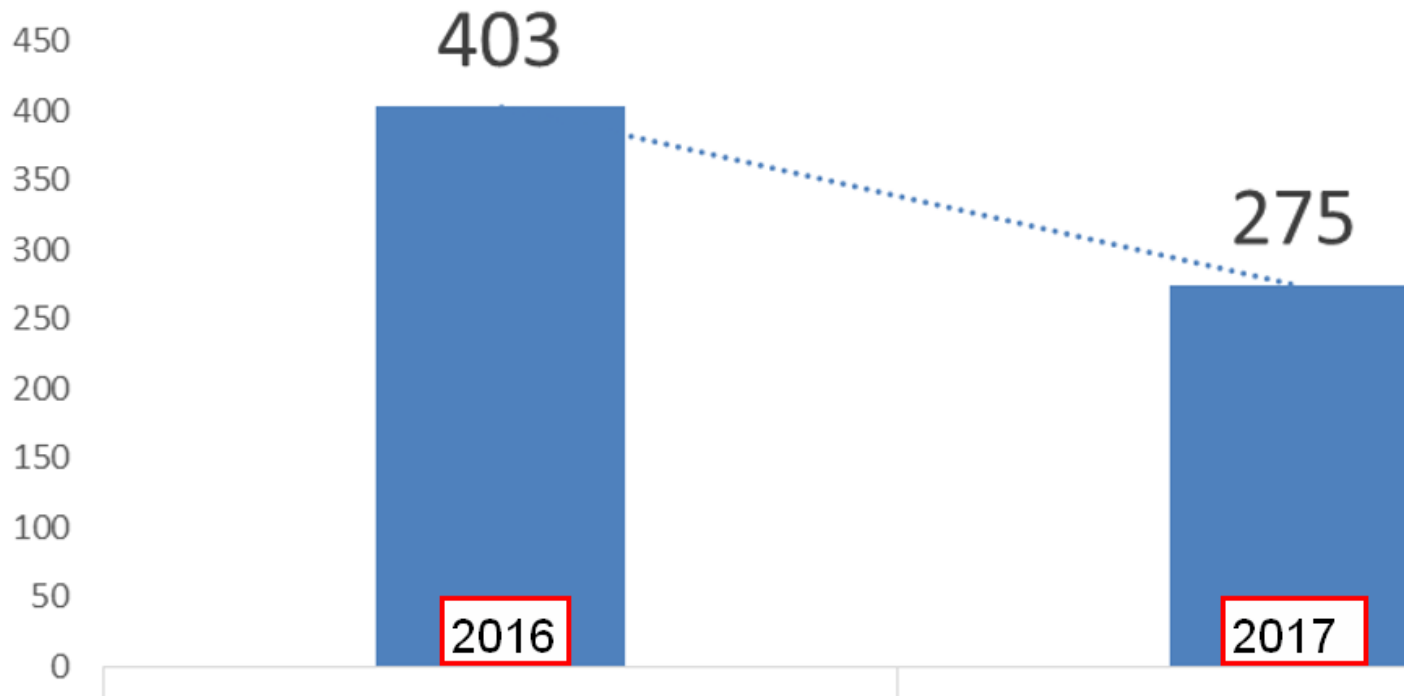
3

Record monitoring in the DPRV **log**.

On Safran Aircraft Engines Quality ERP Check over more than 1000 claims

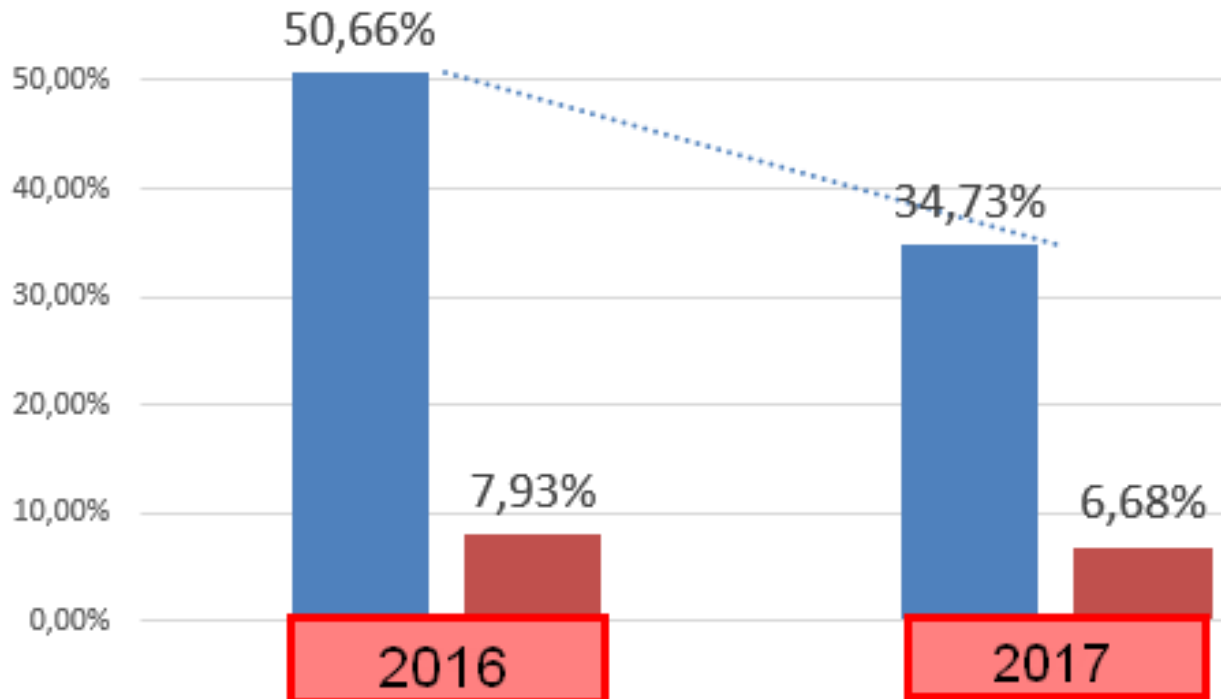
FAULT 	DEFINITION 
C00	CONDITIONING PACKAGING
P00	DOCUMENTATION
T00	MARKING / IDENTIFICATION / TRACEABILITY / MANAGEMENT (GENERIC)
V00	APPEARANCE / VISUAL / FINISH (GENERIC)

Safran Aircraft Engines Claims : DPRV Deployed



Diminishing despite the LEAP ramp up

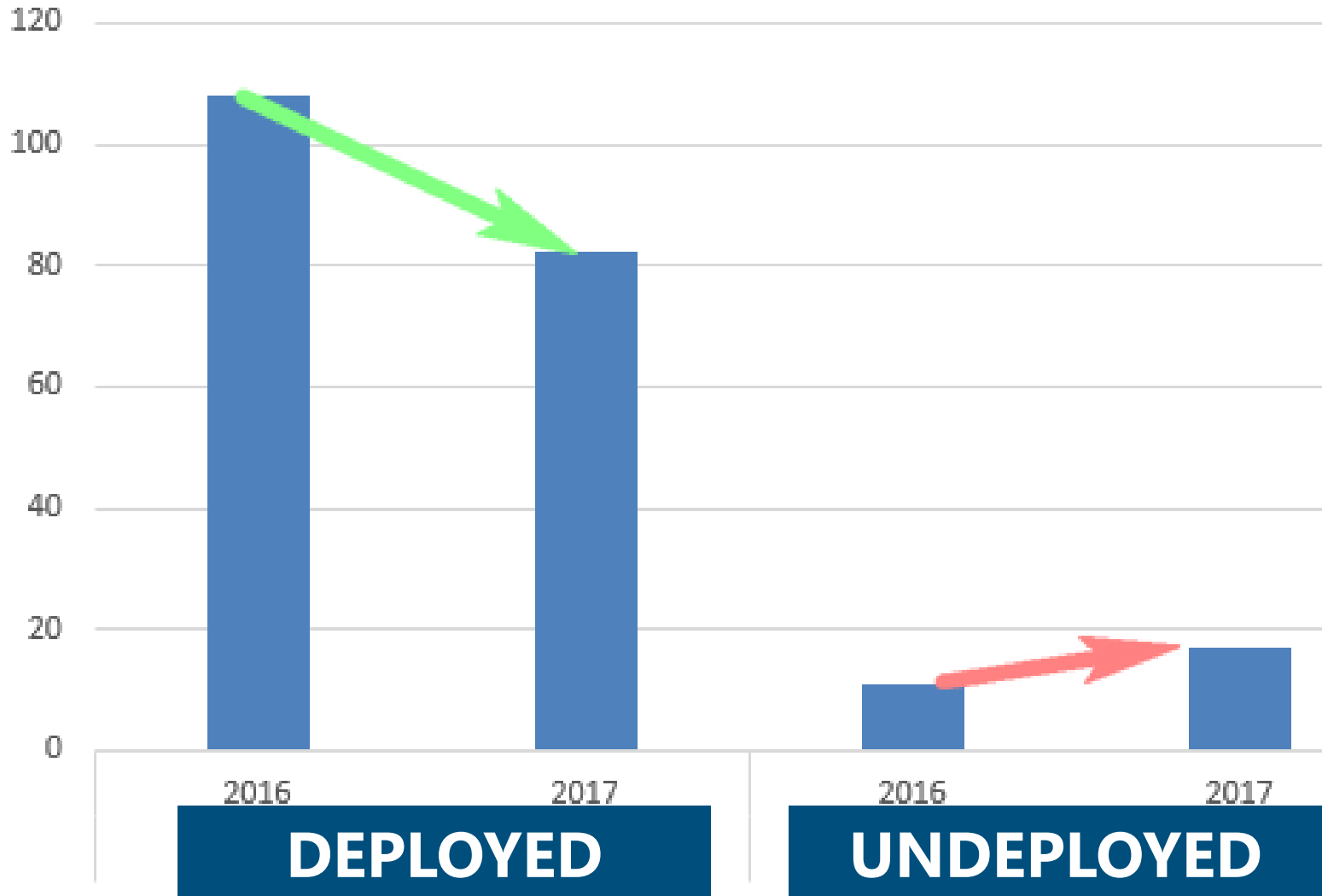
Comparing deployed and non deployed sites



83% of DPRV deployed sites

17% of DPRV undeployed sites

WHAT ABOUT MARKING EVENTS ?

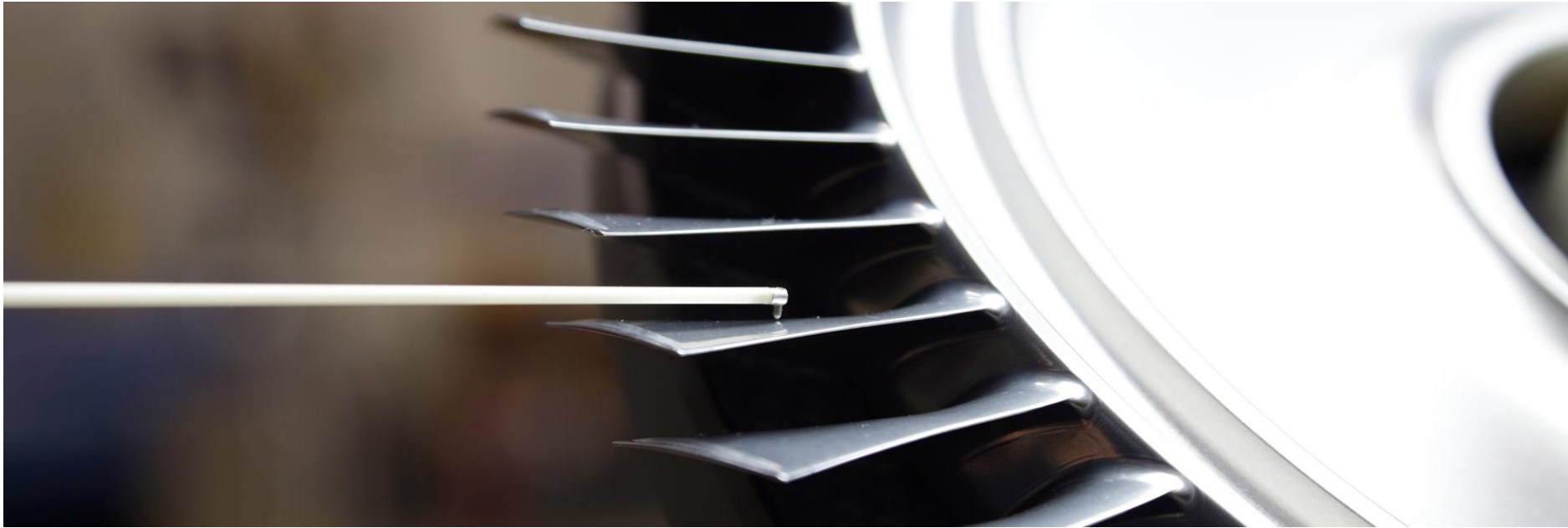


- Communicating on metrics : going ahead with DPRV Deployment
- Specific improvement action plan on « top 10 » SAFRAN impacting suppliers
- Raising awareness on SAFRAN and Safran Aircraft Engines requirements for DPRV managers (8 workshops worldwide) focused on SAFRAN & AESQ standards
- SAFRAN and Safran Aircraft Engines Communication kit are updated twice a year
- Promote Benefits of DPRVs as 9 SAFRAN companies are going live

AS13003

MARTIN SCHAEFFNER, MTU





MSA@MTU

Experiences from using the Measurement System Analysis method at MTU

Martin Schäffner

10/03/2017

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General Approach

What is the intent?

The goal is to make sure that every measurement system (gage + outside influences) used is suitable for the intended task → representing “real” part quality!

The AS13003 method summarizes different tools and delivers a standardized approach.

Mainly used in: *PPAP*; *approval of new measurement technology*; *stabilizing production processes*

“Method 1”

Is the gage precise and accurate enough to rely on it?

How big is the variance of my measurement?

Calculation of the value $c_g > 1,33$

Is there a systematic error in the measurement?

Calculation of the value $c_{gk} > 1,33$

“Method 2”

What happens in real production line conditions?

What happens if the same inspector measures the same part without knowing the results from his last measurements?

What happens when a different inspector measures the same part without knowing the results from his coworker?

%
GR&
R
Total
Variance

Hands-on Example

Case, Turbine

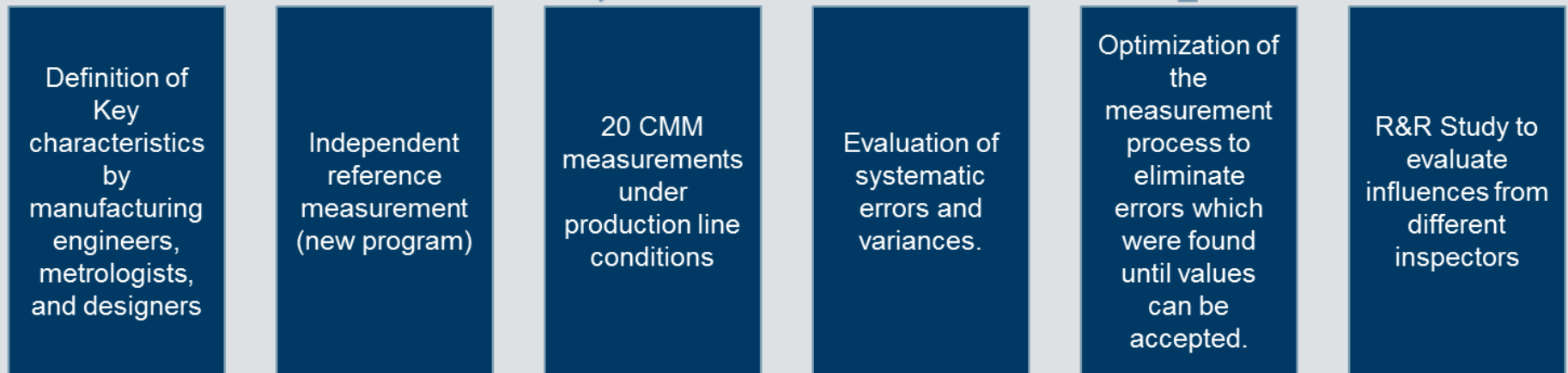
Background

- Thin-walled part with tight tolerances
- The measurement results were suspected to be unstable due to issues with the fixture and clamps.

→ MSA performed according to AS13003



Approach



Actions defined due to results from the MSA

Case, Turbine

- characteristics showed problems with accuracy and repeatability

→ a test on a more accurate CMM showed a huge improvement

- form tolerances problems with repeatability even though the machine was changed

→ The cause was found in changing the measuring fixture

- The parallelism tolerance between the upper and lower flange was still not in

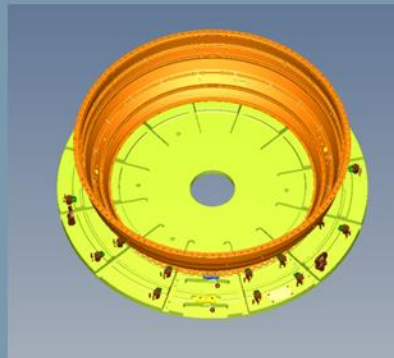
→ Together with engineering the reference plane was changed



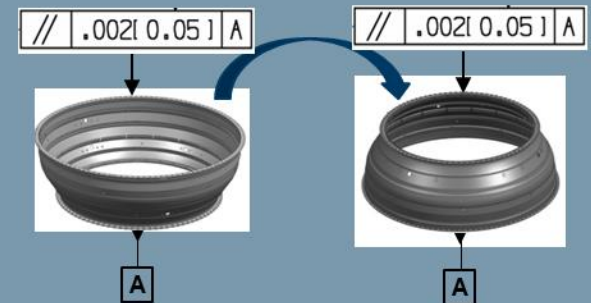
Standard CMM for this part family



New CMM



Rework of the measuring fixture



Change made to the drawing

Lessons Learned up to now

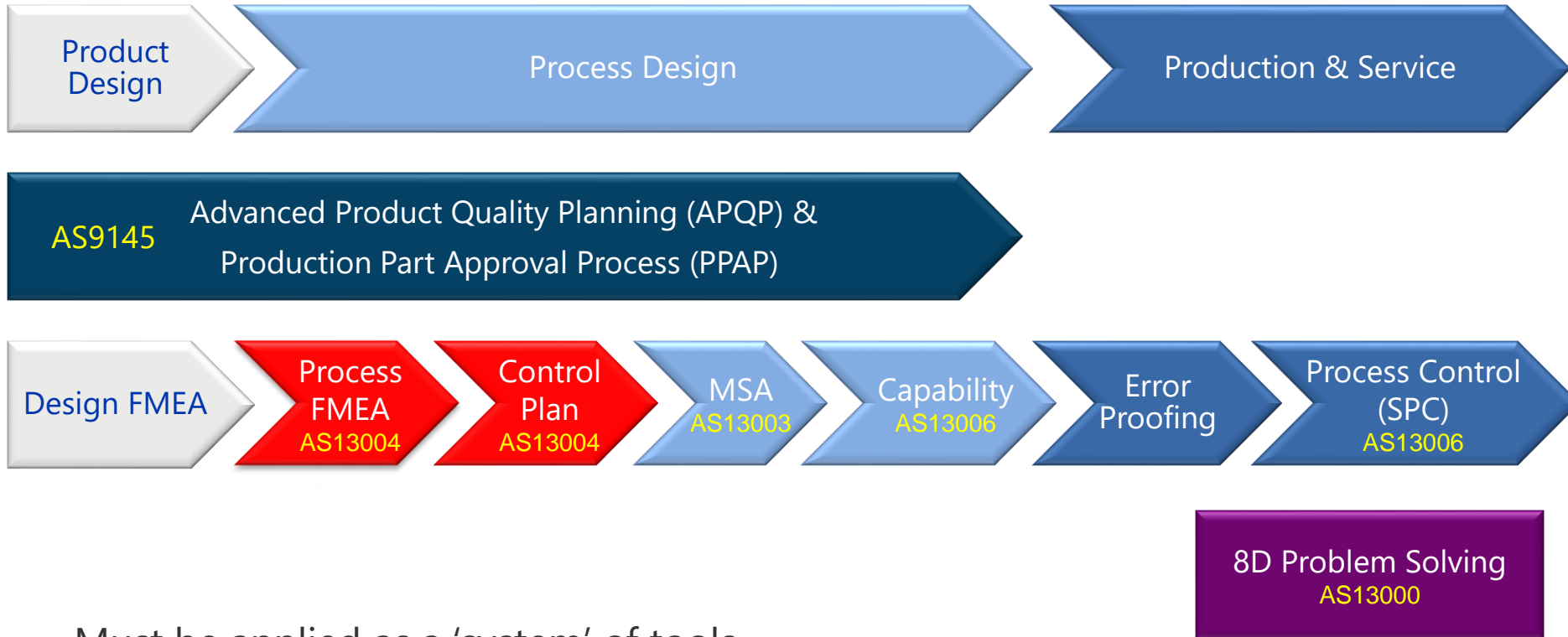
- By using the MSA method you get a reliable and understandable statement if you can rely on your results or not
→ don't touch your production processes before you are sure about your measurement
- Cg & Cgk database is a great support to discuss drawing requirements with the design organization
- An MSA helps to eliminate influences coming from different measurement strategies
- A CMM measurement is not always reliable – accuracy and inspector variance matters
- High quality of existing measurement programs as in most cases only a few characteristics show a significant variance
- A comparison to an independent reference measurement gives a valuable insight into the production line measurement;
→ not easy to achieve due to the small tolerances and the expectation to be more precise
- For tighter tolerances the method is very challenging and even a difference of $1/10 \mu\text{m}$ between reference & production results can be the reason for an incapable system -> Rules for these special cases are necessary

BENEFITS OF AS13004 – PFMEA

DR IAN RIGGS, ROLLS-ROYCE



Core Product Defect Prevention Tools



Must be applied as a 'system' of tools
Must be applied at part number level
Effectiveness relies on Cross Functional working

Defect Prevention Key Quality Tools for Zero Defects

Rolls-Royce



“ Strive for perfection in everything. Accept nothing ‘nearly right’ or ‘good enough’ ”

TRUSTED TO DELIVER EXCELLENCE



Inspection is never 100% effective

We must focus on defect prevention



Advanced Quality Planning & Process Control



PRODUCT DESIGN

CUSTOMER MEETING

- 1
- 2
- 3

DESIGN TO REQUIREMENTS

DESIGN FAILURE MODE & EFFECTS ANALYSIS

POTENTIAL DESIGN RISKS

IDENTIFIED, UNDERSTOOD

& MITIGATED

Design meets customer requirements

PROCESS FAILURE MODE & EFFECTS ANALYSIS

PROCESS DESIGN

RISKS IDENTIFIED, UNDERSTOOD

& MITIGATED

Process can make defect free parts

CONTROL PLAN

HIGH RISK

MISTAKE PROOFING

SPC

INSPECTION & TARGET SETTING

AUDIT

LOW RISK

MANUFACTURING CONTROLS

INSPECTION CAPABILITY

Variable gauge repeatability & reproducibility

ATTRIBUTE AGREEMENT ANALYSIS

Accurate and reliable inspection

INITIAL PROCESS CAPABILITY

Process Capability CPK

PROCESS CONTROL

DATA FROM PROCESSES & INSPECTION

MAINTAIN

& IMPROVE

PROCESS CAPABILITY

IMPROVES & MANAGES THE PROCESS

Process must be on target with minimum variation



8D PROBLEM SOLVING



Rolls-Royce



“ Accept nothing ‘nearly right’ or ‘good enough’ ”



jointheMovement



Rolls-Royce

What's New

1. A Process FMEA for **every** part number
2. A Process FMEA that covers **all** Process Steps (those that transform the product)
3. A Process FMEA that covers **all** design features / characteristics
4. **Failure Modes that describe how the PRODUCT can fail to meet Design Intent**
5. **A Control Plan for every part Number**



AS13004 Process FMEA & Control Plan

DON'T PANIC!

It is an achievable task, thanks to:

Computer Software e.g. xFMEA, DataLyzer, etc.

The use of Reference PFMEAs (see later)

Being part of a Large Network – sharing lessons learnt



AS13004 Deployment Case Study

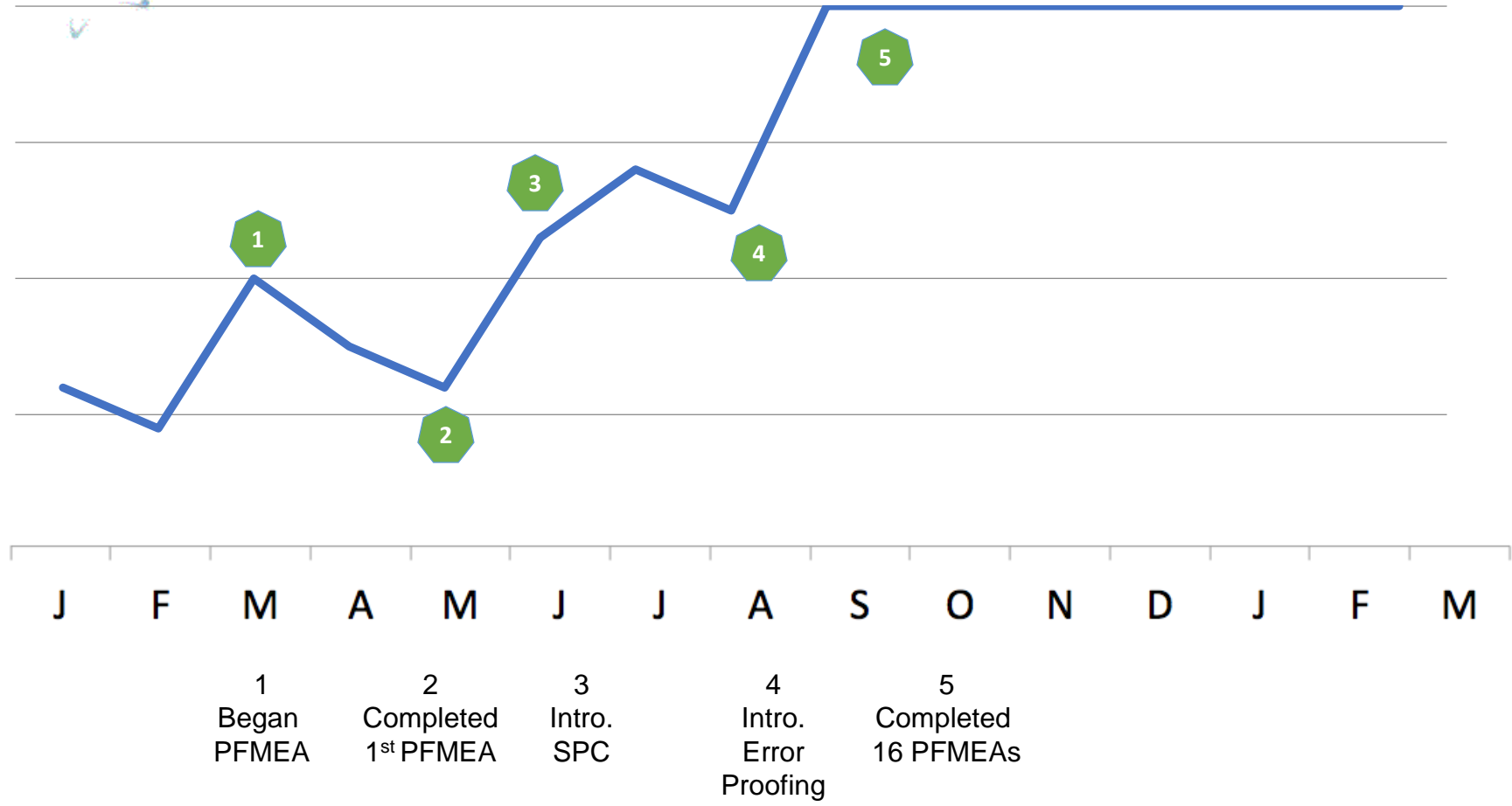


- SAM Suzhou – Precision Machining Supplier based in Suzhou, China
- Circa 300 employees
- Produces Engine Mounts for Rolls-Royce (200+ features)
- Began Process FMEA journey with Rolls-Royce for NPI in April 2017 (in line with AS13004)
- R-R requires PFMEAs to AS13004 to be completed for all NPI, Key Source & Method Changes and Major Quality Escapes

AS13004 Deployment Case Study



Right First Time %



AESQ - Aero Engine Supplier Quality Strategy Group

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SAM Suzhou Success

Key Learning:

- Once trained, they just 'got on with it'
- They set aside time each week to develop PFMEA
- Once defined they took actions to mitigate the identified risks e.g. SPC, error proofing
- Now deploying PFMEA onto all legacy Rolls-Royce part numbers

In 2018 SAM Suzhou won the Rolls-Royce most Improved Supplier Award.

They continue to be Defect Free into Rolls-Royce...



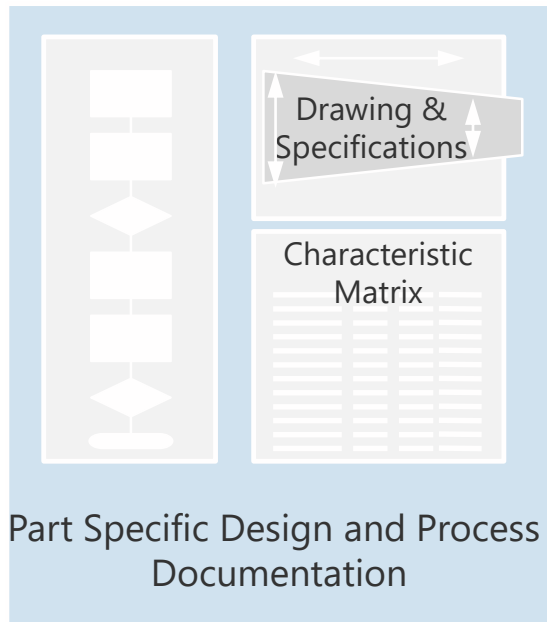
Using Reference PFMEAs

Process	Requirements	Potential Failure Modes	Potential Effects	SEV	Potential Causes	Prevention Controls	OCC	Detection Controls	DET	RPN
OP10 CNC Drilling	Drill Fuel Hole 50mm Diameter +/- 1.0 mm	Hole too Big	Fuel leak leading to explosion	9	Oversize tool	Tool pre-setting	4	Bore mic at OP 50	7	252
			Scrap part	6	Spindle alignment error	Asset Care & Calibration	3	Weekly ball bar check	8	216
OP20 CNC Drilling	Drill Air Hole 50mm Diameter +/- 3.0 mm	Hole too Big	Slight increase in noise level	3	Oversize tool	Tool pre-setting	2	Bore mic at OP 50	7	56
			Concession	4	Spindle alignment error	Asset Care & Calibration	1	Weekly ball bar check	8	32

Blue Boxes show the (partial) content of a Reference PFMEA for Hole Drilling where the Failure Mode is 'Hole Too Big'

Creating a Part Specific PFMEA Using Reference FMEAs

Reference PFMEA Database



'Shell' Part Number PFMEA

Process	Requirements	Potential Failure Modes	Potential Effects	SEV	Potential Causes	Prevention Controls	OCC	Detection Controls	DET	RPN
OP10 CNC Drilling	[Blue Box]	[Blue Box]	[Grey Box]	[Grey Box]	[Blue Box]	[Blue Box]	[Grey Box]	[Blue Box]	[Grey Box]	[Grey Box]
OP20 CNC Milling			[Blue Box]	[Blue Box]	[Blue Box]	[Blue Box]	[Grey Box]	[Blue Box]	[Grey Box]	[Grey Box]
OP30 CNC Grinding	[Green Box]	[Green Box]	[Grey Box]	[Grey Box]	[Green Box]	[Green Box]	[Grey Box]	[Green Box]	[Grey Box]	[Grey Box]

A 'shell PFMEA is created for each operation and every feature / specification required to produce a specific part number using the Process Flow Diagrams, Characteristics Matrix and Drawing / Specifications.

Completing the Part Number Specific PFMEA

Process	Requirements	Potential Failure Modes	Potential Effects	SEV	Potential Causes	Prevention Controls	OCC	Detection Controls	DET	RPN
OP10 CNC Drilling	Drill Fuel Hole 50mm Diameter +/- 1.0 mm	Hole too Big	Fuel leak leading to explosion	9	Oversize tool	Tool pre-setting	4	Bore mic at OP 50	7	252
			Scrap part	6	Spindle alignment error	Asset Care & Calibration	3	Weekly ball bar check	8	216
OP10 CNC Drilling	Drill Air Hole 20mm Diameter +/- 3.0 mm	Hole too Big	Slight increase in noise level	3	Oversize tool	Tool pre-setting	2	Bore mic at OP 50	7	56
			Concession	4	Spindle alignment error	Asset Care & Calibration	1	Weekly ball bar check	8	32

Additions and subtractions

Additions and subtractions

The team may need to add in additional Failure Modes, Potential Causes and/or Control information based on their knowledge of the specific part numbers. Some information in the Reference PFMEA may not be relevant so can be deleted.

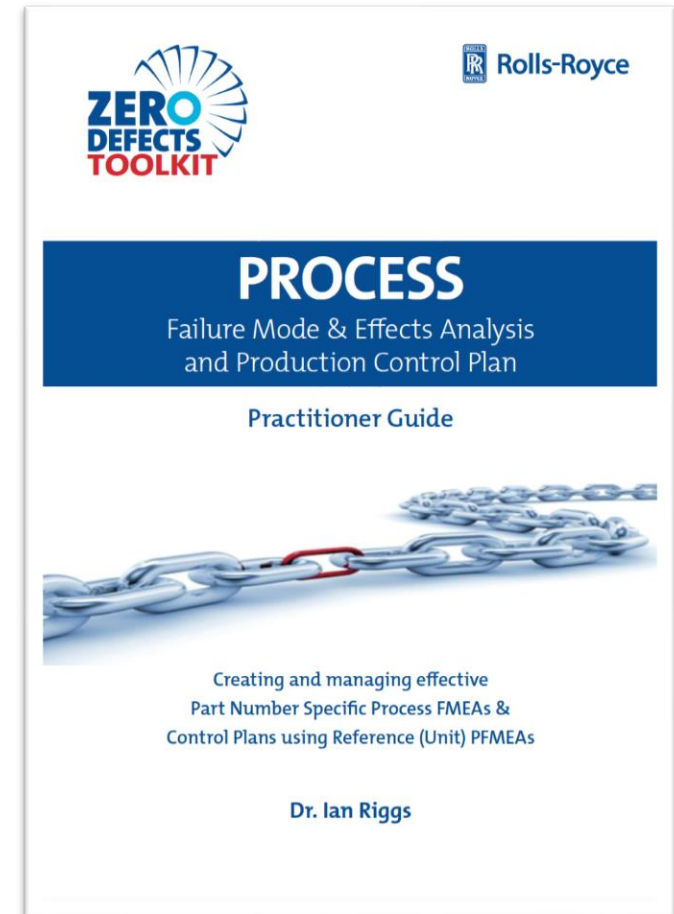
How we can Help

Process PFMEA Practitioner Guide for developing PFMEAs & Control Plans to AS13004 including the creation and use of Reference FMEAs is available free of charge (electronically or hard copy) from Rolls-Royce

Rolls-Royce will make its Reference PFMEAs available to external businesses to promote the deployment of AS13004 (see Guidebook for details)

We recommend that suppliers invest in a suitable FMEA software tool to manage the level of data created efficiently

We have developed Global PFMEA training to support this approach with Smallpeice Enterprises and Industry Forum (See Guidebook for details)



It *really* is that easy....



It *really* is that effective....



Good luck.



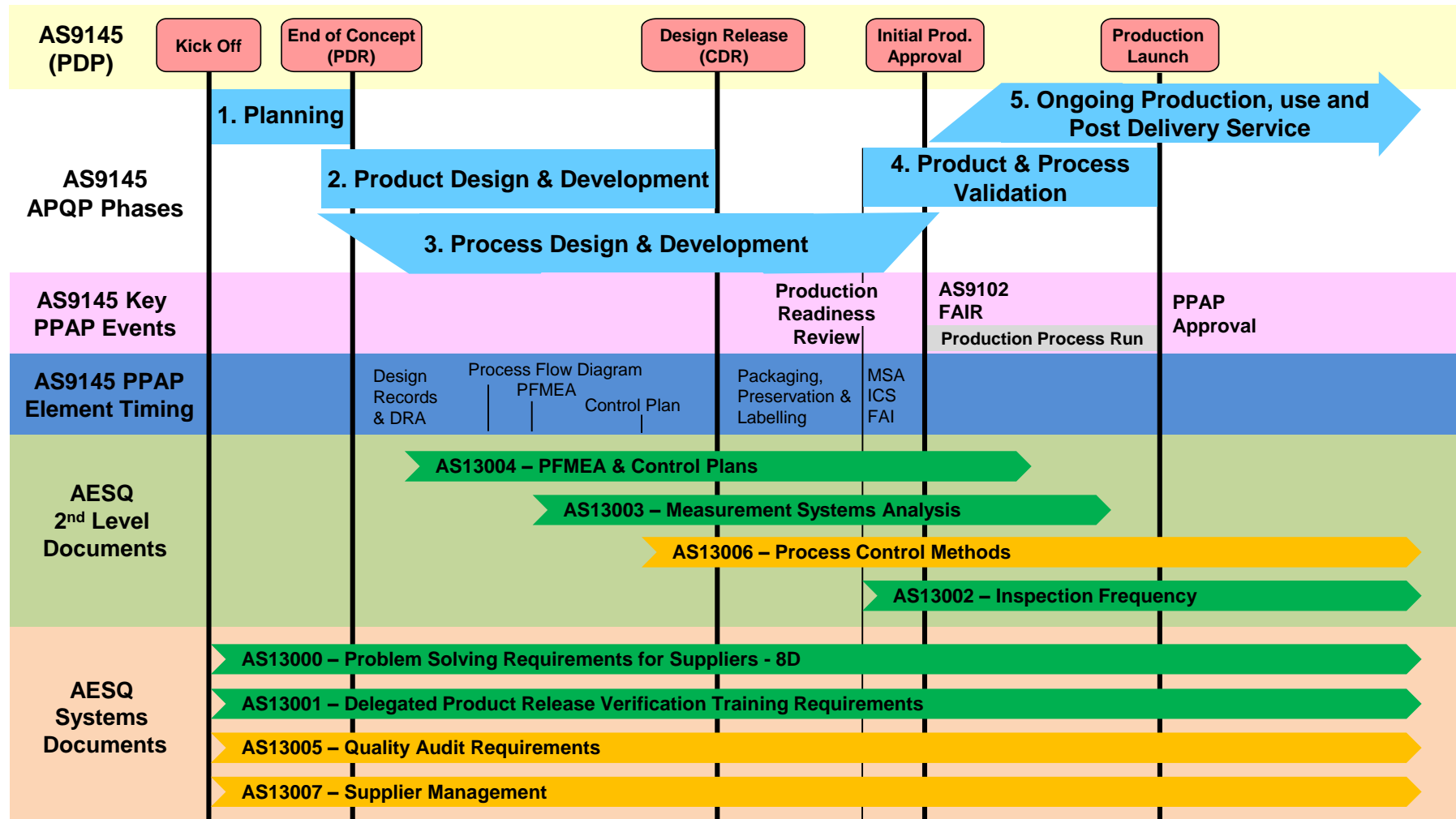
FUTURE INITIATIVES

PETER AMSDEN, PRATT & WHITNEY



Product Life Cycle & Document Interaction

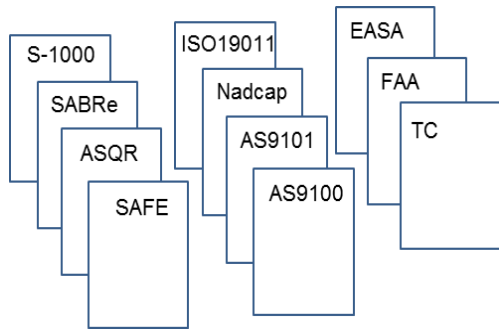
AS9145 (APQP/PPAP) & AESQ Standards



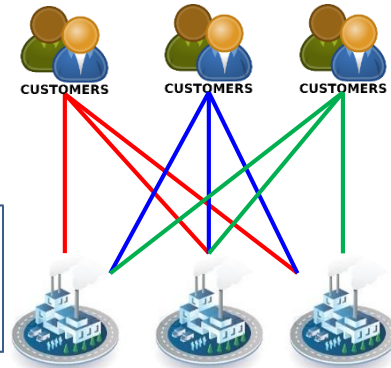
AS13005 Quality Audit Requirements

Original State

Internal and supplier audit requirements in many documents



Every Customer Audits Every Supplier



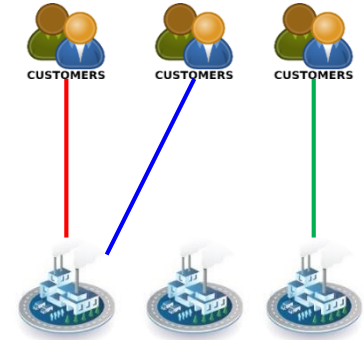
Internal Audits for Many Requirements

Future State

Aerospace Standard AS13005

- Audit types & checklists
 - System
 - Production process
 - Product
 - Special process
- Auditor qualification, KPI's
- Supplier Surveillance Audit
 - Selecting suppliers
 - Selecting scope, approach
- Audit outcome

Risk Based Supplier Audit



One Common Requirement for Internal Audit

AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards
- Prescriptive, Auditable
- Common Language
- Supported by 3rd Party Training & Consultancy

Expected Benefits

- Lean & effective internal audit process provides confidence in state of compliance throughout Aero-Engine supply chain
- Improved rigor of audit approach
- Suppliers chosen for audit based on performance and risk
- Reduced and/or eliminated unnecessary and/or duplicate audits => Cost reduction / resources liberated by customer and supplier.
- Reduced supplier audits for performing suppliers (low risk) that demonstrate compliance to internal audit requirements
- Recognizes existing 3rd party certification

Original State



Varying standards & approaches

- PC requirements not clearly defined/understood
- Inconsistent application/flowdown to sub-tiers
- Lack of commitment/belief in benefits
- Belief low volume environments not applicable

Future State

**Common standard & approach
Aligned with AS13002, 13003, 13004,
AS9103, AS9145 & AIAG "Blue Books"**



In scope: Process Control for all characteristics
Out of scope: Foundational requirements

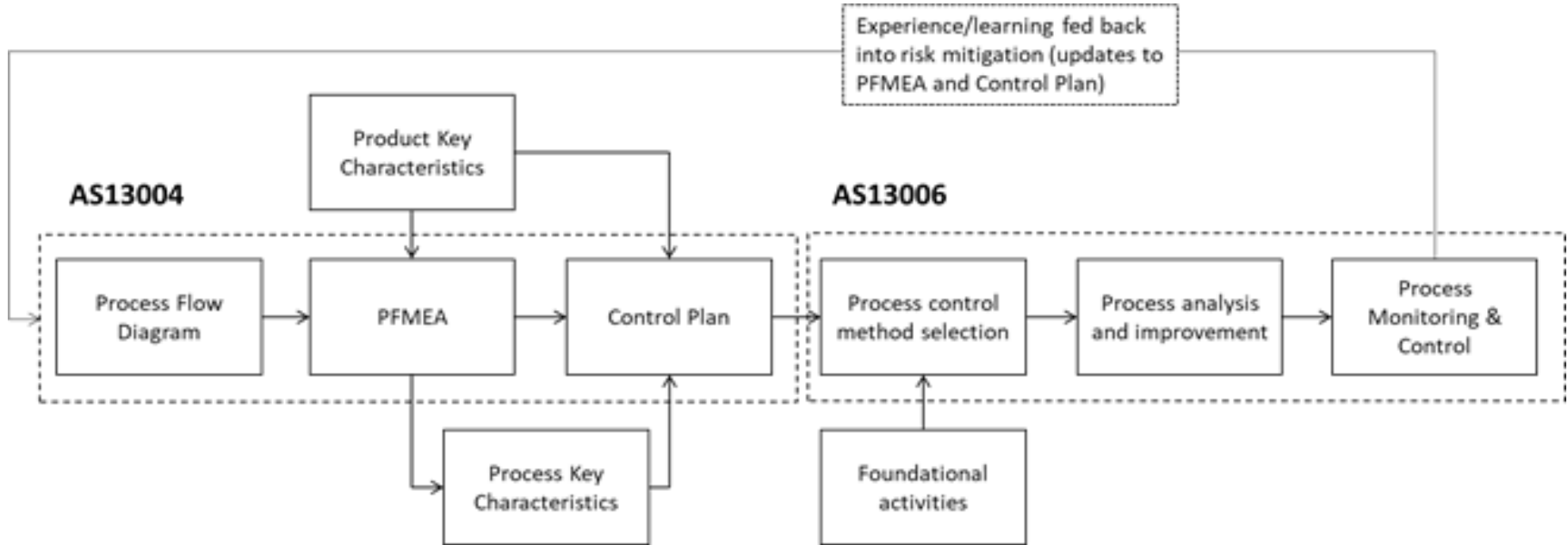
AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards
- Prescriptive, Auditable
- Common Language
- 3rd Party Training & Consultancy

Expected Benefits

- Improved variation control & reduction techniques, broad-based belief in benefits
- Common prescriptive standard fully aligned with AESQ, AS9103 & AIAG Blue Book Stds
- Focus on accurate data analysis and proactive problem resolution
- Improved Quality Performance, reduced risk

AS13004 & AS13006 Standard Relationships



Related Standards

AS13000: Problem Solving Requirements (8D)

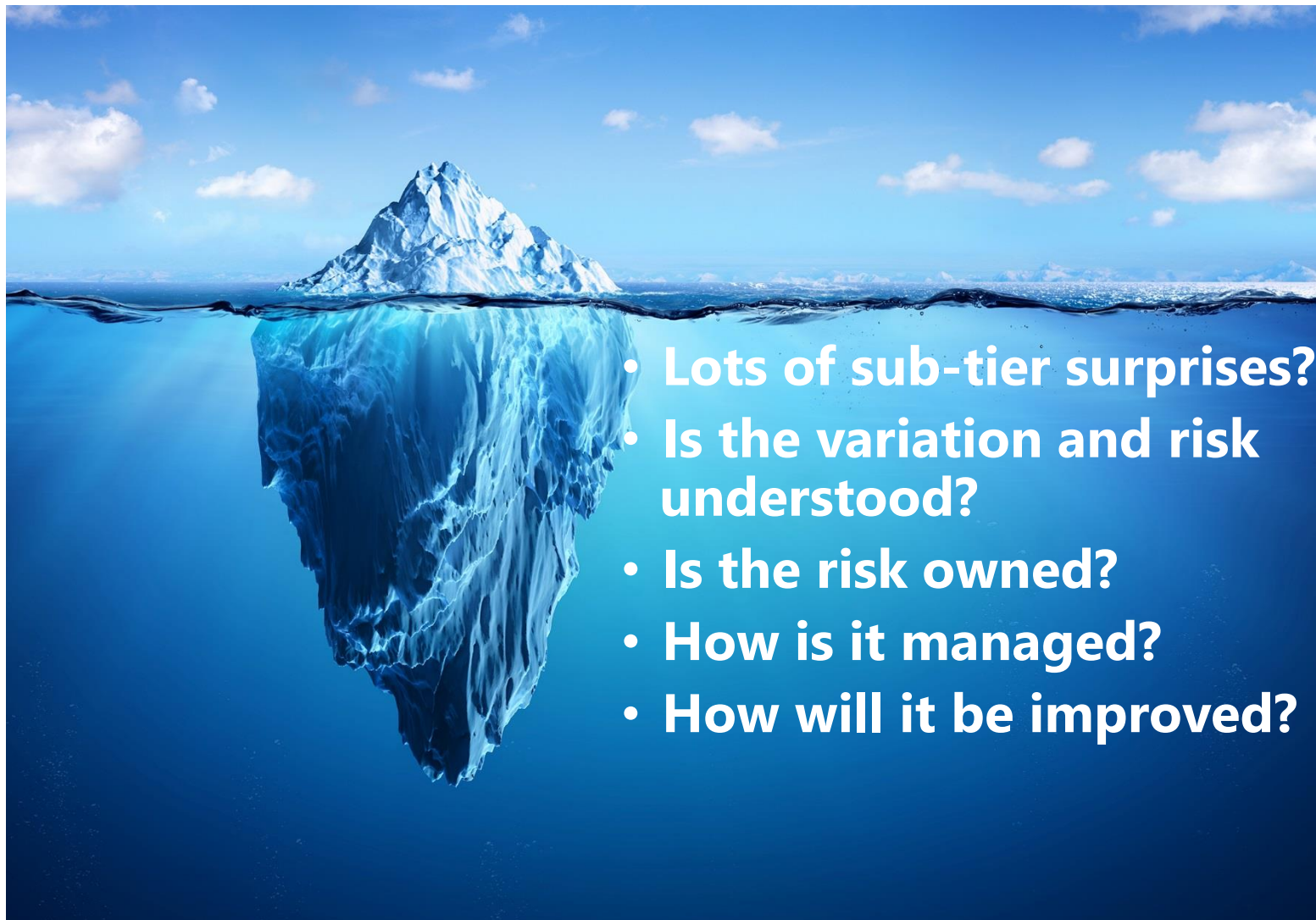
AS13002: Developing & Qualifying Alternative Inspection Frequency Plans

AS13003: Measurement Systems Analysis Requirements

AS9103: Variation Management of Key Characteristics

AS9145: Advanced Product Quality Planning & Production Part Approval Process

AS13007 Supplier Management



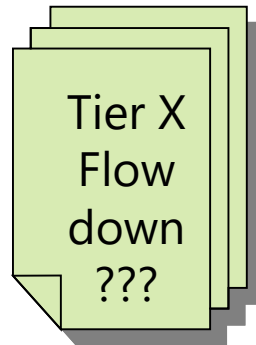
- Lots of sub-tier surprises?
- Is the variation and risk understood?
- Is the risk owned?
- How is it managed?
- How will it be improved?

AS13007 Supplier Management

Original State



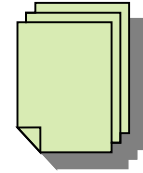
Varied
Customer-Specific
Requirements



Future State



Fewer Customer-Specific
Requirements



In scope: Raw material & finished hardware
Out of scope: Distributors & MRO suppliers

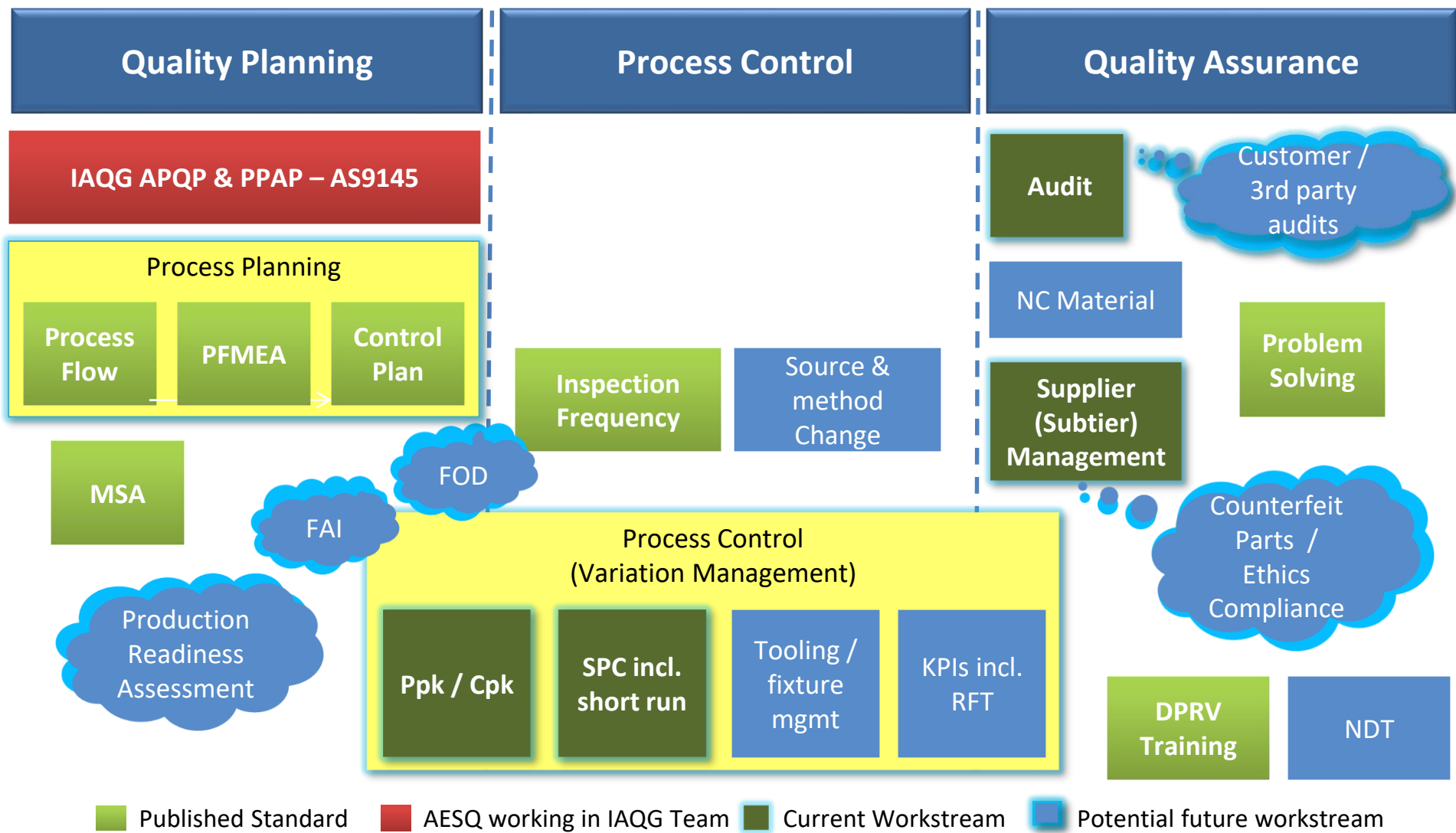
AESQ Principles

- Standardise
- Simplify
- Adopts Existing Industry Standards
- Prescriptive, Auditable
- Common Language
- Supported by 3rd Party Training & Consultancy

Expected Benefits

- Simplify language for organizations to manage suppliers
- Ability to use the standard throughout all tiers of the supply chain
- Standard will simplify and reduce the number of methods the suppliers must use to meet Customer requirements (i.e. simplify/make common the "how to")

Existing & Future Workstreams



White Paper Projects

Work in Progress

FAI Study Topics

Interpretation
(partial / full FAI)

Form 3

Ballooning

Submission

Planning FAIR



Non-Conforming Material Study Topics

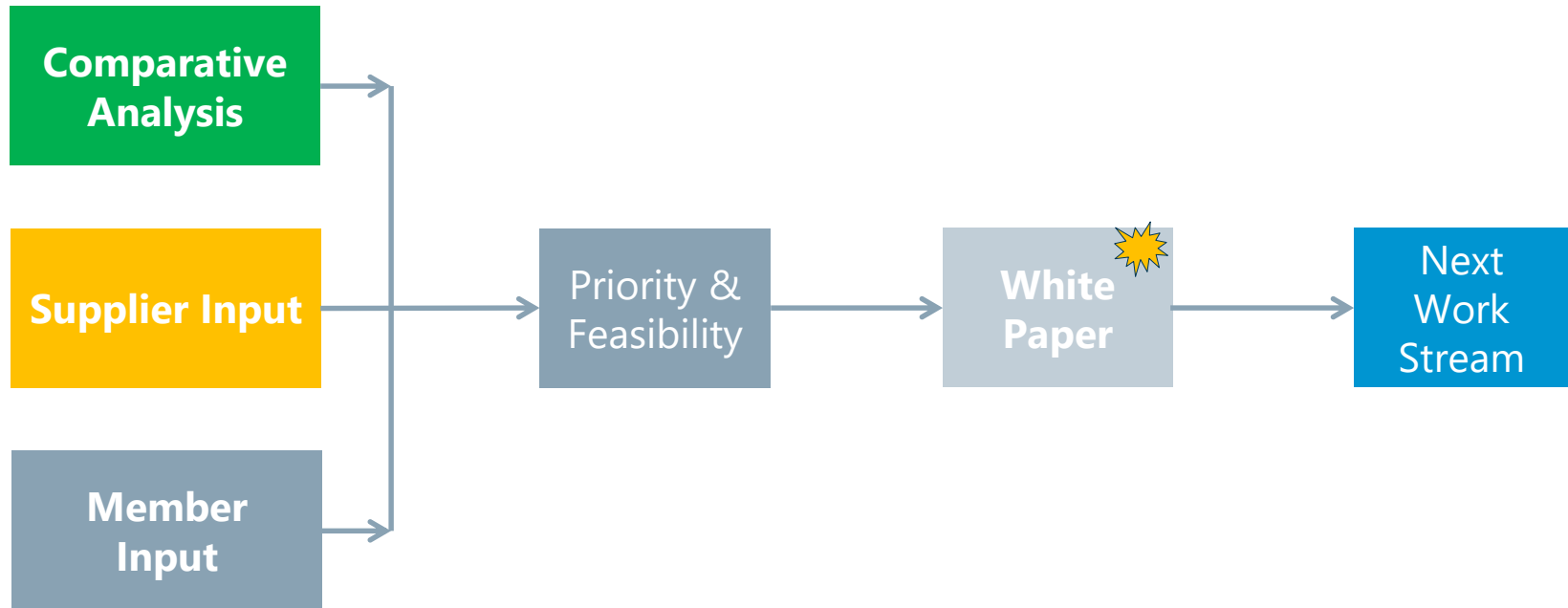
Guidance (8D)

Standardize Forms

Common IT Hub

Common processes
for repair and
repetitive concession
requests

AESQ Strategic Process Map



Assimilation & prioritization of future AESQ initiatives for standardization and step improvements in quality

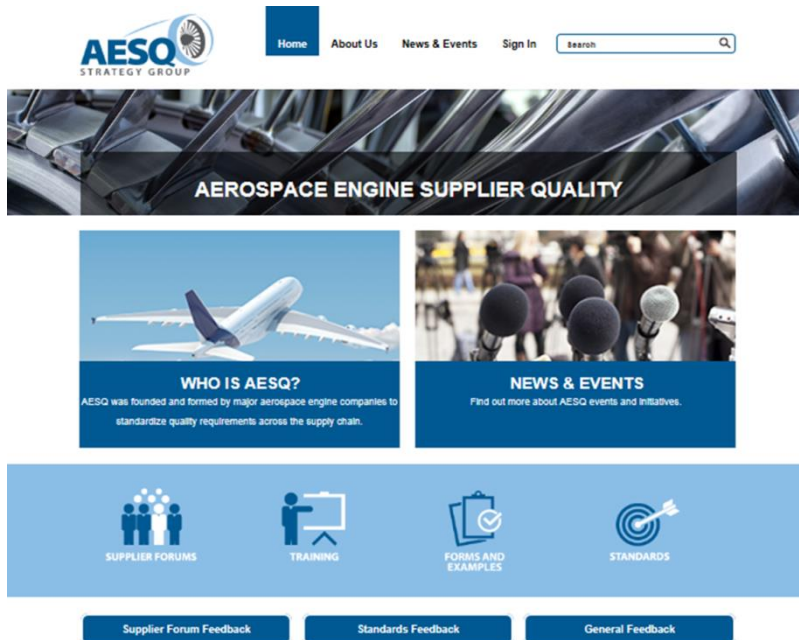


SUPPLIER CONTRIBUTION TO AESQ WORK

AESQ – Aerospace Engine Supplier Quality Strategy Group

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How You Can Participate



- Attend our AESQ Supplier Forums
- Provide feedback on current standards & those in development
- Share best practice deployment stories and impact of standards via the AESQ Website
- Help identify new areas of standardization & future work

aesq.saeitc.org/

Challenge your customers about deployment of standards
AESQ members are committed to deploy

BREAK

MARKETPLACE #2

BARRIE HICKLIN, HONEYWELL



Marketplace #2

15 minutes per table

Standards in Development & Future Initiatives (4 Teams)

STANDARD	TITLE	FACILITATORS
AS13005	Quality Audit Requirements	Helen Djäknegren & Catherine Catarina-Graca
AS13004	PFMEA & Control Plans	Peter Amsden
AS13006	Process Control Methods	Dave Goldberg
AS13007	Supplier Management	Thomas Schmitt Barbara Negroe
	Future Standards	Dele Awofala Martin Schaeffner

Answer these questions for each Workstream developing a Standard

1. What are the main challenges or difficulties?
2. What misalignments are apparent between your customers?
3. What are your concerns and recommendations (including training)?
4. Are there any commodity specific considerations?

MARKETPLACE SUMMARY

BARBARA NEGROE, GE AVIATION



Marketplace Summary Session 1

STANDARD	KEY FEEDBACK	FACILITATORS
AS13000 (Problem Solving)	<ul style="list-style-type: none"> • How to find internal sponsorship? • Small or large issue – can be applied 	Olivier Castets Helen Djäknegren
AS13001 (DPRV)	<ul style="list-style-type: none"> • Point of contact at OEMs • Translation – language issue 	Earl Capozzi Catherine
AS13002 (Inspection Frequency)	<ul style="list-style-type: none"> • Special processes not covered (NDT) • Order of implementation (13006) 	Dave Goldberg Barbara Negroe
AS13003 (MSA)	<ul style="list-style-type: none"> • Guidance material will be helpful • Deployment details not available in standard (“how” part is missing) 	Ian Riggs Martin Schaeffner

Marketplace Summary Session 2

STANDARD	KEY FEEDBACK	FACILITATORS
AS13005 (Quality audit requirements)	<ul style="list-style-type: none"> Risk Analysis Industrial assessment instead of audit? 	Helen Djäknegren Catherine
AS13004 (PFMEA & Control Plans) AS13006 (Process control methods)	<ul style="list-style-type: none"> Make drafts available Concern about design authority not providing information for PFMEA 	Peter Amsden Dave Goldberg
AS13007 (Supplier management)	<ul style="list-style-type: none"> Add Ethics category A common/std form for all suppliers 	Thomas Schmitt Barbara Negroe
Future	<ul style="list-style-type: none"> Include part marking Contract review – acknowledgment & spec review 	Dele Awofala Martin Schaeffner

CLOSING REMARKS

AESQ Vision

To establish and maintain a common set of Quality Requirements that enable the Global Aero Engine Supply Chain to be truly competitive through lean, capable processes and a culture of Continuous Improvement

AESQ Vision

In detail

- Create common standards within the engine manufacturers (OEM's) in regard to quality
- Deploy together the written standards throughout our supply chain
- Establish capable quality processes and a culture of continuous improvement

Main targets

- To improve quality within the supply chain
- Improve on time delivery and minimize costs through a reliable quality performance
- Gain efficiency by standardized processes

LÄTT ATT GORA RÄTT

AESQ Will Drive Progress

Spread the Word



Provide feedback on the AESQ website

SAFE RETURN HOME