



Supplier Forum April 21st 2021

AESQ – Aerospace Engine Supplier Quality Strategy Group

RECORDING

Please note we are recording today's webinar.

This recording will be available for free viewing on the AESQ website subsequent to this event. An email notification will be issued to attendees when the video is available.





Supplier Forum April 21st 2021

AESQ – Aerospace Engine Supplier Quality Strategy Group

Welcome to the AESQ Supplier Forum





AESQ Supplier Forums















Typically held twice a year, rotating around North America, Europe and Asia

AESQ Supplier Forums provide an opportunity to;

- Provide updates on the work of the AESQ
- Share best practice
- Provide feedback to the AESQ
- Develop a network of practitioners and Subject Matter Experts

AESQ Supplier Forum 2021: Focus on AS13100





organisation, in any industry."

Dr. Ian Riggs Global Quality Executive Rolls-Royce & AESQ Chair

www.sae.org/standards/

content/AS13100/



RM13010















AESO





Agenda









Dr Ian RiggsRolls-Royce



Martin Schäffner MTU Aero Engines



Dr Marnie HamGE Aviation



Helen Djäknegren GKN Aerospace



Catherine Catarina-Graca Safran Aircraft Engines



Karl Evans Rolls-Royce



Emmanuel Vivier Safran Aircraft Engines



Lisa Claveloux Pratt & Whitney



Osa Omoruyi Howmet Aerospace



Jun Sakai IHI



James Clifton
PCC Structurals

	Topic	Presenter	Duration
1	AESQ Overview, Vision & Objectives	Barbara Negroe	10
2	AS13100 Standard Overview	Ian Riggs	15
3	AS13100 Reference Manuals Overview	Martin Schäffner	10
3.1	RM13000 Problem Solving Methods	Marnie Ham	15
3.2	RM13005 Quality Audit Methods	Helen Djäknegren	15
3.3	RM13010 Human Factors	Catherine Catarina-Graca	15
3.4	RM13145 APQP & PPAP	Karl Evans	15
	BREAK		15
4	AESQ Subject Matter Interest Groups	Emmanuel Vivier	15
5	AS13100 Training	Lisa Claveloux	15
6	AS13100 Deployment Expectations	Osa Omoruyi	10
7	AESQ How to get Involved	Jun Sakai	10
8	Summary & Questions	James Clifton	25

Use the Chat Function to Ask a Question...





... or just make a comment.



AERO ENGINE SUPPLIER QUALITY GROUP (AESQ) OVERVIEW



BARBARA NEGROEEXECUTIVE SOURCING QUALITY LEADER
GE AVIATION

Aero Engine Industry Burning Platform



Aero Engine Manufacturers created a Collaboration working group to address burning platform in 2013 with key Global Suppliers

Used the Automotive example of QS-9000 with Ford, GM and Chrysler as the model

- Airline passengers set to double in size over the next 20 years
- Customers expect Zero Defects
- Increasing level of supplier made engine content
- Global Supplier Footprint
- Large number of common suppliers between engine manufacturers
- Wide range of Aerospace engine supplier businesses, from <\$1M to >\$2B
- Improving Quality, Cost and Delivery remains a key challenge



Aero Engine Supplier Quality Group Principles







- Aero Engine Manufacturers created a Collaboration working group to address burning platform in 2013 with key Global Suppliers
- Used the Automotive example of QS-9000 with Ford, GM and Chrysler as the model
- Purpose is to:
 - Simplify and Standardize Aero Engine supplier requirements through the removal of duplication and waste
 - Create a common language for Quality
 - Build on existing industry standards, where they exist
 - Create Requirements that are simple, prescriptive, and auditable
 - Promote the use of standardized 3rd party training
 - Deliver results with pace
 - Focus on effective deployment and improving the capability of the shared supply chains

Aero Engine Supplier Quality (AESQ) Members























The AESQ Steering Group Members





Barbara Negroe
Executive Sourcing Quality Leader
GE Aviation



Lisa Claveloux
Sr. Director Quality
Raytheon Technology Corp.



Helen Djäknegren
Director Global Supplier Quality
GKN Aerospace



lan Riggs Global Quality Executive Rolls-Royce



Emmanuel Vivier
VP Quality Commercial Engines
Safran Aircraft Engines



Jun Sakai Chief Engineer IHI Corporation



Barrie Hicklin
Director, Quality Systems
& Regulatory Compliance
Honeywell



Martin Schäffner
Senior VP Corporate Quality
MTU Aero Engines



James Clifton
VP Quality
PCC Structurals



Osa Omoruyi
Director of Quality
Howmet

AESQ Vision

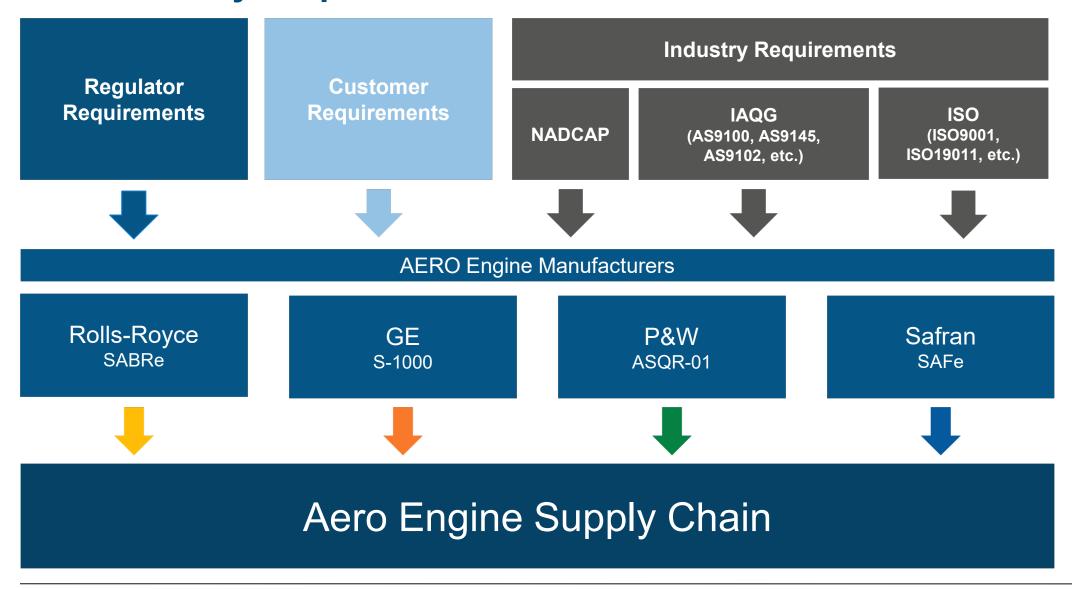


To establish and maintain a common set of Quality Requirements that enable the Global Aero Engine Supply Chain

to be truly competitive through lean, capable processes and a culture of Continuous Improvement.

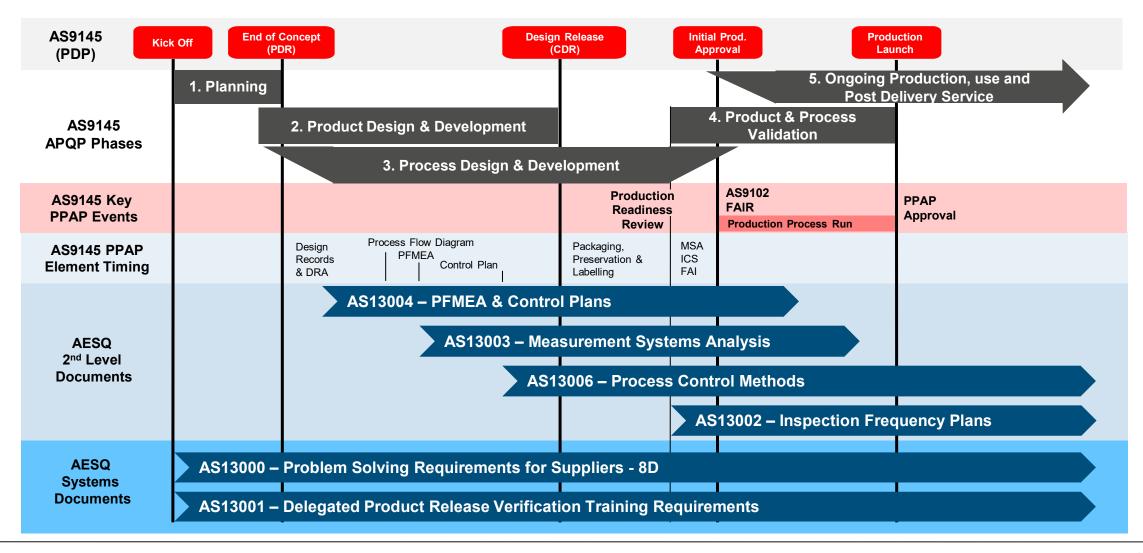
Aero Industry Requirements Flowdown 2012





Product Life Cycle & Current AESQ Document Interaction

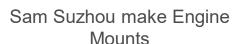




Example Best Practice Stories







16 Part Specific FMEAs using AS13004 created in 3 months

PFMEA led to the Introduction of error proofing and prevention controls

Defect Free since September 2017

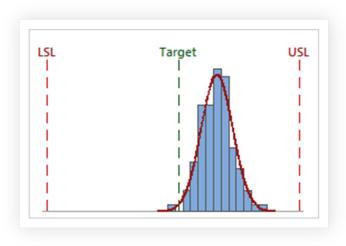


Fan Case Delivered Defect Free at PPAP after applying AS13004, AS13003 and AS13006

70 consecutive parts now delivered Defect Free

Manufactured by GKN, Newington

PPAP completed in 6 months instead of the usual 18 months



IPT Turbine Blade machining using AS13006 Real Time SPC

98% of features Cpk >2, the other 2% Cpk >1.67

Zero Defect standard met since production start (5,000 blades)

AS13100 OVERVIEW

STRUCTURE & KEY HIGHLIGHTS



DR IAN RIGGSQUALITY EXECUTIVE

ROLLS-ROYCE CIVIL AEROSPACE

Aero Industry Requirements Future Vision



Regulator Requirements

Customer Requirements

Industry Requirements

NADCAP

IAQG (AS9100, AS9145, AS9102, etc.) ISO (ISO9001, ISO19011, etc.)











AERO Engine Manufacturers

AESQ AS13100 Quality Management Requirements

(Supplemental Requirements to AS9100 & AS9145)

AERO Engine Manufacturer

Specific Requirements e.g. SABRe, S-1000, ASQR-01, SaFE





Aero Engine Supply Chain

AS13100 Creation Process





OEM Unique Requirements

SÆ

AEROSPACE STANDARD

> AESQ Quality Management System Requirements for Aero Engine Design and Production Organizations

Existing Engine Maker Supplier Requirements

Harmonized Requirements

Starting Point September 2018



Requirements

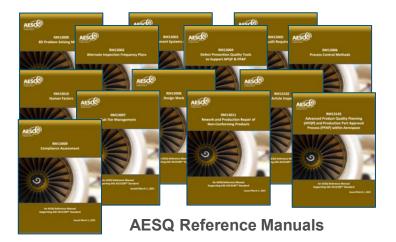
Existing & WIP AESQ Standards

Supporting Guidance & Best Practice Material





Overall Number of Requirements reduced by >50%



AS13100 Standard

AS13100 Structure



AS13100 Requirements	Chapter A AS9100 Rev D Supplemental Requirements					Chapter B APQP & PPAP AS9145 Supplemental Requirements					Chapter C Defect Prevention Quality Tools to Support APQP & PPAP													
Clause Number	1	2	3	4	5	6	7	8	9	10	1	2	3	4	5	6	DFMEA	Product KCs	Process Flow Diag.	PFMEA	Process KCs	Control Plan	MSA	Process Capability

Example Extract

9.3	Management Revie	ew.

- 9.3.1 General Reference 9100D:09/2016 requirements.
- 9.3.2 Reference 9100D:09/2016 requirements.
- 9.3.2.1 Management Review Inputs Supplemental Requirements

Management Reviews shall be conducted at least annually and consider the following performance topics:

- Cost of Poor Quality (COPQ).
- Manufacturing / Assembly Right First Time / First Pass Yield.
- · Customer scorecards (where available).
- Human Factors reporting.

AS13100 Customer Specific Requirements





Designed to Include Customer Specific requirements that could not be harmonized within AS13100.

These documents shall:

- Require Compliance to AS13100
- Signpost to Customer Specific Documents (where required)
- Definition of customer specific acceptance thresholds called out in AS13100 e.g., Cpk, GR&R scope, etc.
- Additional Customer Specific requirements not defined within AS13100
- Defines company specific key roles and accountabilities for approvals
- Includes specific IT interface requirements



QMS APPROVAL (MINIMUM

	ORGANIZATION TYPE											
AS13100 PARAGRAPH REFERENCE	TYPE 1: MAKE TO PRINT	TYPE 2A: DESIGN AND MANUFACTURE	TYPE 2B: DESIGN ONLY	TYPE 3: DISTRIBUTOR	TYPE 4: SPECIAL PROCESS	TYPE 5: RAW MATERIAL						
4.3.1	Χ	Х	Χ	X	Χ	X						
4.3.2	Х	X	X									
4.3.3	X	X	X	X	X	X						
4.3.4	X	X	X	X	X	X						
4.3.5	X	X	X	X	X	X						
4.4.3	Х	X	Х	Х	X	Х						
5.1.1.1	X	Х	Х	X	Х	Х						
5.2.1.1	Х	Х	Х	Х	Х	Х						
5.3.1	Χ	Х	Х	Х	Х	X						
6.1.3	Х	Х	Х	Х	Х	Х						
7.1.3.1	Х	Х	Х	Х	Х	Х						
7.1.5.1.1	Х	Х			Х							
7.1.5.1.2	Х	Х			Х							
7.1.5.1.3	Х	Х			Х							

ORGANIZATION TYPE	REQUIREMENT)
Type 1: Make to Print and Type 2A: Design and Manufacture. Manufacture, inspect, test, and certify the conformance of semi-finished and/or finished products (installed on aerospace engines or a component of such a product) to proprietary engineering drawings whether customer design, or organization design.	9100 registration.
Type 2B: Design only. Contracted Design Responsible Organization / Partner / Supplier tasks Organizations.	As defined by Customer's requirements.
Type 3: Distributor.	9120 registration.
Type 4: Special Process (2.3). As part of an Organizations manufacturing scope and/or Special Process Houses.	Nadcap or Customer's requirements.
Type 5: Raw Material. Manufacture, inspect, test, and certify the conformance of Raw Material to proprietary engineering specifications.	ISO9001 registration.
Production Shop Assist Only. Offload of planned manufacturing operations.	Per Organizations Requirements based upon scope of work, unless specified by the customer.
External Calibration or Laboratory Service Provider.	ISO / IEC 17025 or National Equivalent, e.g., UKAS, COFRAC, NIST.
Industry Standard Part or Industry Standard Raw Material Manufacture.	ISO9001 registration.
Castings and Forgings produced to a proprietary design.	9100 registration.

Table 1 provides a guide to the applicability of AS13100 Sections to Organization scope.

Table 2 defines an agreed set of Certification Requirements, matched to the scope of the supplier's activities.





Section 4.3.5 requires the organization to conduct a **Compliance Assessment** of their QMS to ensure that it captures all of the requirements of AS13100 and customer specific requirements.

The results of this review are to be provided to the customer upon request.

Any compliance gaps must be highlighted to the individual customer and a resolution agreed.

Reference Manual RM13009 provides information to support this requirement.



AS13100 Section 8.3 includes common Requirements for **Design & Development**. Key Supplemental Requirements include;











Specifies
AS9145 APQP &
PPAP
for Managing
New / Changed
Product Designs

Defines
Design FMEA
approach to meet
Design Risk Analysis
requirement

Requires the use of Cross Functional Teams for Design & Development Activities Defines requirements for Design for 'X'

(Manufacture, Assembly, Servicing, Disposal) Specifies the use of AS9116 to manage
Design Changes

Reference Manual RM13008 Provides Guidance for Design Work



AS13100 Section 8.4.1, 8.4.2 and 8.4.3 define the additional requirements for Supplier Evaluation, Selection, Control and Performance Monitoring.



Engineering & Manufacturing Capability



Quality Control Capabilities



Purchasing, Planning & Capacity



Commercial, Legal & Environmental



Supplier Register Maintenance



Product Acceptance



Supplier Surveillance



Supplier Performance Monitoring

Reference Manual RM13007 Provides Guidance for Supplier Management

AS13100 Benefits



- 1. Single AESQ Standard aligned to AS9100 / ISO9001
 - Less Requirements for the Supplier (>50% less)
 - Lower cost (suppliers do not need to buy multiple standards)
- 2. Supported by Free Issue Reference Manual Guides
- 3. Will minimise the content of OEM Supplier Requirement Standards (SABRe, S-1000, ASQR-01 and SAFe)
- 4. Creates a common language for Quality, OEMs have adopted standard approaches within their own operations.
- 5. Aligns to relevant existing industry standards (ISO, AS9xxx, Nadcap, etc)
- 6. Supported by global approved training resources
- 7. Enables the AESQ OEMs to provide a harmonised approach to Supplier Development
- 8. Supplier Compliance continues to be assessed through Customer Audit
- 9. Allows AESQ to focus on Supply Chain Capability Development

AS13100 Core Writing Team: Thank you for sticking with it, every Wednesday, for two & a half years, even during the pandemic, to get it published.





Dr lan RiggsRolls-Royce
Writing Team Leader



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GE Aviation
Writing Team Deputy Leader



Elizabeth Pace Raytheon



Earl CapozziPratt & Whitney



Jim Wilson
Pratt & Whitney Canada



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Peter Amsden
Pratt & Whitney

And also for the 99 Subject Matter Experts who created the Manuals – Thank you Refer



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-Collado leitmann ಸ್ Munoz-Morales

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AS13100 REFERENCE MANUALS



MARTIN SCHÄFFNER
SENIOR VP CORPORATE QUALITY
MTU AERO ENGINES

AS13100 Supporting Reference Manuals





AS13100 Standard defines mandated requirements.

The Standard is supported by free issue Reference Manuals from the AESQ Website:

→ https://aesq.sae-itc.com/content/aesq-documents

























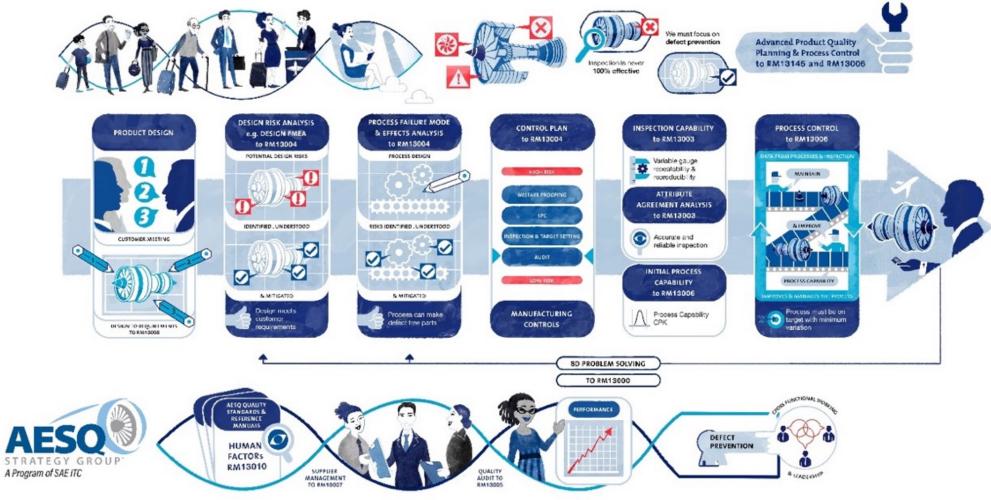


Reference Manuals provide industry best practice guidance and case study material on how to deploy quality tools effectively.

Reference Manuals are maintained and updated by the **AESQ Subject Matter Interest Groups** and may be updated at any time when new or revised information becomes available

Defect Prevention Key Quality Tools for Zero Defects





Defect Prevention Tools Must Work as a System

AS13100 Supporting Reference Manuals Examples





Marnie Ham RM13000 Team leader



Helen Djäknegren RM13005 Team leader



Catherine Catarina-Graca RM13010 Team leader



Karl Evans RM13145 Team leader









REFERENCE MANUAL RM13000 PROBLEM SOLVING METHODS



MARNIE HAM
SIX SIGMA QUALITY LEADER
GE AVIATION

AS13100 Supporting Material



RM#	Reference Manual and Forms	Issue Date
RM13000	Problem Solving Methods Including 8D	March 8, 2021
	 8D Interactive Tool (PowerPoint) Supplier 8D Reporting Template (Power Point) 8D Word Form (Word) 	
cus of this	group are:	

The key areas of foc

- Problem Solving Approaches
- Problem Solving Methodologies
- Problem Solving using ... 8D, 4D, 2D
- Forms
- Case Studies
- **Basic Quality Problem Solving Tools**

The key material from this group are:

- 8D Interactive Tool
- Reporting Template Directions
- 8D Form (Word)
- 8D Form (PowerPoint)
- 8D From (Excel) coming soon

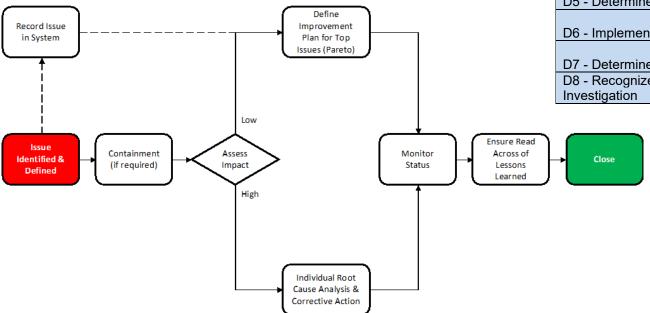
Problem Solving Approaches



Structured Problem Solving needed for most issues

Two main approaches:

- Individual Root Cause Analysis
 & Corrective Action
- Themed improvement

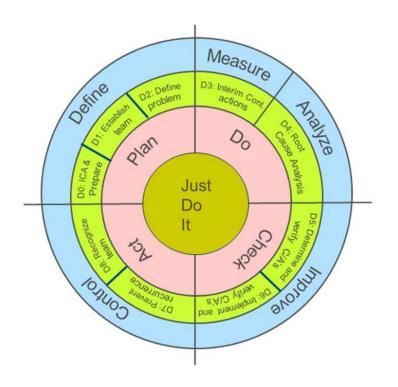


RCCA Investigatio	n Comparison Diagram

AESQ 8D Problem Solving Methodology Per RM13000	ARP9136 9S Methodology
D0 - Immediate Containment Action(s)	S0 - Start Immediate Containment Actions
D1 - Form Team	S1 - Build the Team
D2 - Define Problem and Impact	S2 - Define Problem
D3 - Interim Containment Action(s)	S3 - Complete and Optimize Containment Actions
D4 - Determine Root Causes	S4 - Identify Root Cause(s)
D5 - Determine Permanent Corrective Action(s)	S5 - Define and Select Permanent Corrective Action(s)
D6 - Implement Permanent Corrective Action(s)	S6 - Implement Permanent Corrective Action and Check Effectiveness
	S7 - Standardize and Transfer the Knowledge Across Business
D7 - Determine Preventative Action(s) D8 - Recognize the Team and Close Out	DUSINESS
Investigation	S8 - Recognize and Close the Team

Problem Solving Methodologies





Original Problem Solving - "Plan, Do, Check, Act" approach developed by Walter Shewhart and W. Edwards Deming back in the 1920's

Maps 8D and Plan, Do, Check, Act to other problem-solving methods

Basic Intent on all problem-solving methods:

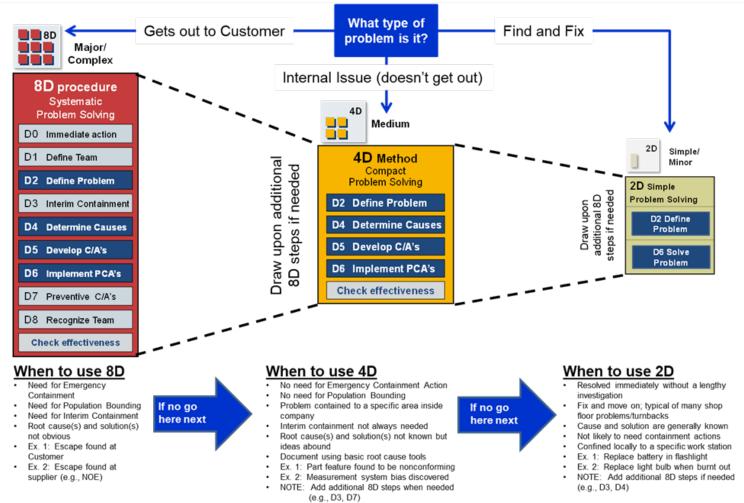
- Define the problem and containment actions
- Understand the root cause
- List and assign actions to fix problem
- Evaluate results and standardise if problem is solved

Problem Solving Methodologies – Road Map



The Road Map shows how to start with the 8D problem-solving process and downsize it to a 4D or 2D methods

- 8D method for all major or complex problem-solving
- 4D method can be used for internal issues (ie problem that have not escaped)
- 2D methods can be used for simple problems
- The same forms can be used



Problem Solving Using 8D (or 4D or 2D)



- The 8D problem-solving process established in 1980s by Ford Motor Company to standardize problem-solving
- This methodology was to be used as a standard tool for Ford suppliers where;
 - The problem cause was not known
 - It was suspected that the problem was complex with potentially several contributory causes
 - A cross functional team approach was required due to the complex nature of the problem being investigated

- The Eight Disciplines of Problem Solving
 - D0 Emergency Response Actions and Prepare for 8D
 - D1 Form the Team
 - D2 Define the Problem
 - D3 Develop Interim Containment Actions
 - D4 Diagnosis: Identify and Verify Root Causes and Escape Point
 - D5 Identify Permanent Corrective Action for Root Cause and Escape Point
 - D6 Implement Permanent Corrective Action
 - D7 Prevent Recurrence
 - D8 Recognize the Team
- 4D Methodology (D2, D4, D5, D6)
- 2D Methodology (D2, D6)

Forms (Excel)



Excel Form derived from the A3 format of having a one-page summary of the problem and the solution.

Other documents and pages are the back up

RM13000 has a case study in the document that walks through how to use this form

8D A3 Worksheet								
Problem Name	Problem Statement	Date created	Created by	Reviewed	d by	Review date		
DO: Immediate Conta	inment Action(s)	D5: Determine	Corrective Action(s	s)) D6: C/A Validation			
		Direct Cause (addresses generation point			Implemented? Y_N_			
D1: Form the Team						* Effective? Y N		
Problem investigation owner:		Detection Caus (addresses	e		Implemer	nted? YN		
Team members:		escape points)				* Effective? Y N		
D2: Define the Proble	m	* Describe meth	* Describe method of effectiveness check					
		D7: Prevent Re	D7: Prevent Recurrence (fix the system)					
		PFMEA updated	PFMEA updated? Y N					
D3: Interim Containm	ent Action(s)	Read across on	Read across on similar process/product conducted? Y N					
		Describe update	Describe updates to QMS/lessons learned/communications to suppliers, etc.					
		D8: Team Reco	D8: Team Recognition					
D4: Find the Root Ca	use(s)	Pictures/Drawi	ngs/Evidence					
Direct Root Cause:								
Detection Root Caus	е							

Forms (Word)



Word Form is a 3 page "short form" 8D, similar the PW 8D

Other documents and pages are the back up

RM13000 has a case study in the document that walks through how to use this form

	8D Repo	rt #
Warning: Once comple	eted, the Jurisdiction & Classification of the form m	ust be
obta	ined to comply with export regulations.	
Contains Technical Data:	■ No □ Yes	
Classification Date		
U.S. Export Classification (EAR or ITAR)		
Other restrictions or comments (IP)		
General Information		
Supplier Name	Supplier Code	
Supplier Representative		
Supplier Representative Email		
Supplier Representative Phone		
Customer Contact		
Issued Date		
Description of Nonconformity		
Repeat Issue? Yes 🗌 No 🗍 If Yes, refere	nce previous report# if known Is this a PPAP pa	nt? Yes 🗌 No 🗌
Repeat Issue? Yes No If Yes, refere Category: Check All that Apply: Audit Was there product impact? Yes No	nce previous report# if known Is this a PPAP pa Product Process Procedure Other If Yes, please complete DO section. Otherwise, skip DO.	
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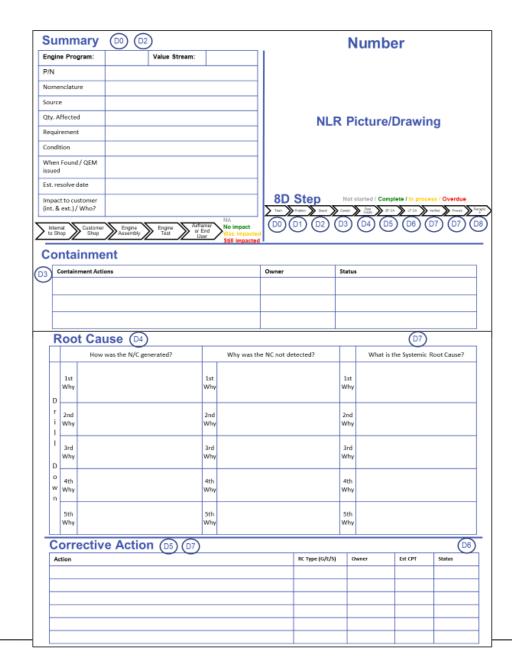
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eam Leider				
eam Members				
esources				
2: Define the Problem/Issue (Enter a proble	em statement using quantifichle	tame: Address problem	Concration and Fo	cana Dointe:
escribe problem impact)	in statement using quantitable	tenns, Address problen	Concration and Ls	cape roms,
3: Complete Inter im Containment Actio escribe verification actions taken to assure interim ac			Customer get back	into production
escribe verification actions taken to assure intentil ac	cuons do not resurt in outer pro	ľ	Planned	
ist action(s) on a separate sheet if necessary		Action Owner	completed	Complete d date
. 1		Owner	date	u uaic
1 2				
3				
Describe Verification Actions here:				
O4: Identify, Analyze, and Verify Root Ca oth the Direct Cause(s) at Generation Point and Detect			ed in the 8D Tool S	Section to addre
rocess/Manufacturing Cause - Generation Point	ction Cause(s) at Escape Form	of the process)		
<u> </u>				
-	why the Custumer found the pro	blem and the Supplier (id not)	
-	why the Custumer finand the pro	blem and the Supplier d	id not)	
-	why the Custumer found the pro	blem and the Supplier (id not)	
-	why the Custumer found the pru	blem and the Supplier é	iid not)	
etection/Quality Cause — Escape Point: (Address w				not: Verify C/A
Detection/Quality Cause - Escape Point: (Address w D5: Identify Permanent Corrective Action till not cause further problems) 30 Days (referen	n(s): (Address why the Custon			not; Venify C/A
Detection Quality Cause — Excape Point: (Address w	n(s): (Address why the Custon		nd the Supplier did s	Innlement
Detection/Quality Cause - Escape Point: (Address we be seen that the property of the property	a(s): (Address why the Custon		nd the Supplier did 1	Implement /Complet
Detection(Quality Came - Escape Point: (Address w D5: Identify Permanent Corrective Action till not cause further problems) 30 Days (referen ist action(s) on a separate sheet and attach if	a(s): (Address why the Custon	ner found the problem as	nd the Supplier did n Planned Implementation	Implement
Detection/Quality Cause — Escape Point: (Address was a separate sheet and attach if	a(s): (Address why the Custon	ner found the problem as	nd the Supplier did : Planned Implementation /completed	Implement /Complet
Detection/Quality Cause — Escape Point: (Address we be a superscript of the problems) So Days (reference action(s) on a separate sheet and attach if a superscript of the superscript of	a(s): (Address why the Custon	ner found the problem as	nd the Supplier did : Planned Implementation /completed	Implement /Complet
etection/Quality Cause – Escape Point: (Address w 15: Identify Permanent Corrective Action ill not cause further problems) 30 Days (reference ist action(s) on a separate sheet and attach in	a(s): (Address why the Custon	ner found the problem as	nd the Supplier did : Planned Implementation /completed	Implement /Complet

Forms - PowerPoint

PowerPoint Form is a 2-page 8D, similar the GE 3x5 Why

Other documents and pages are the back up

RM13000 has a case study in the document that walks through how to use this form





Case Studies



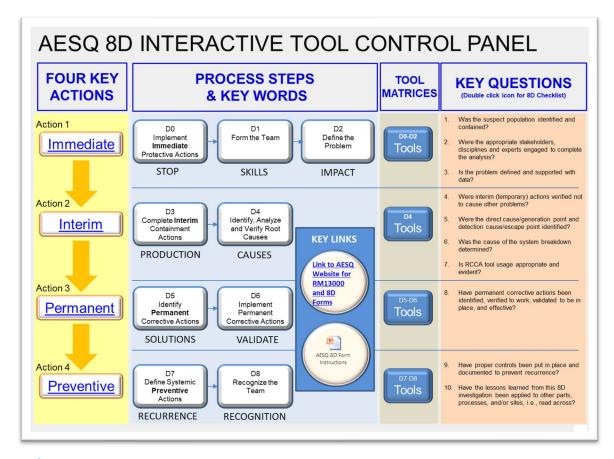
- Real problems solved using 8D
- Each case is presented in a different format (Excel, Word, PowerPoint), all of which are acceptable
- The common thread is the 9 steps of the 8D process.

Basic Quality Problem Solving Tools



The 7 Basic Quality Tools for Process Improvement

- Cause-and-effect diagram
- Check sheet
- Control chart
- Histogram
- Pareto chart
- Scatter diagram
- Stratification (flowchart or run chart)



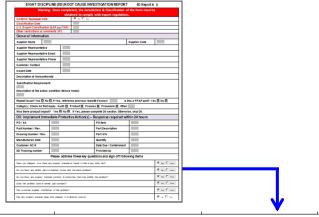
https://asq.org/quality-resources/seven-basic-quality-tools

Additional Resources

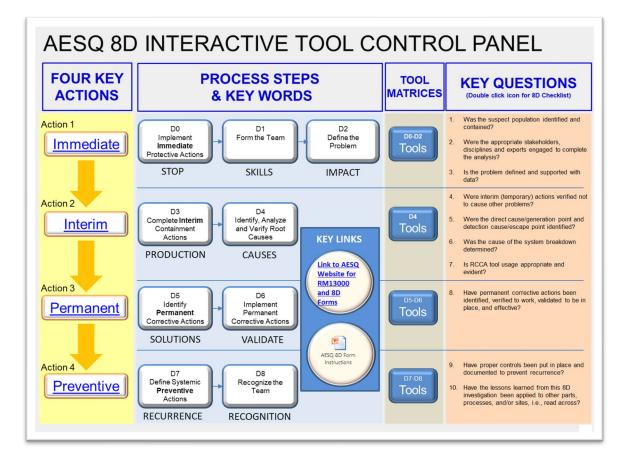


Step by step instructions to assistant with each discipline (D)

They are matched to the Word Form



Please address these key questions and sign off following items				
Have you shipped, or is there any suspect material in transit to this or any other PW site?	○ No ○ Yes			
Do you have any similar parts in finished stores with the same problem?	○ No ○ Yes			
Do you have any suspect material currently in production that may exhibit this problem?	○ No ○ Yes			
Does this problem exist in similar PW part numbers?	○ No ○ Yes			
Has a sub-tier supplier contributed to this problem?	○ No ○ Yes			
Has any suspect material been drop shipped to a PW directed source?	○ No ○ Yes			



REFERENCE MANUAL RM13005 QUALITY AUDIT

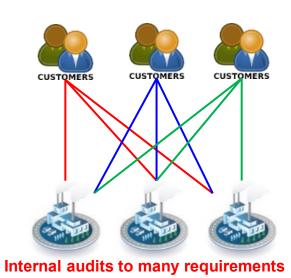


HELEN DJÄKNEGREN
DIRECTOR GLOBAL SUPPLIER QUALITY
GKN AEROSPACE

Quality Audit Requirements – Driving factors



Current state

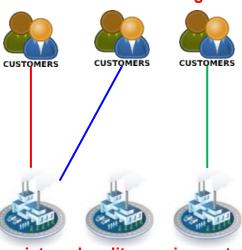


- Audit a formal requirement to assure compliance and identifying areas of improvement
- Many external audits for an organization is, in many cases, a duplication between customers
- Audits constantly find evidence of non compliance

- RM13005 clarifies the audit requirements to drive a higher rigour in the internal audit program
- Organizations that can demonstrate a successful internal audit program and a lower risk level may be subject to fewer audits by the customer

Future state

Risked based auditing



One internal audits requirement

Quality Audit Requirements – Main Content

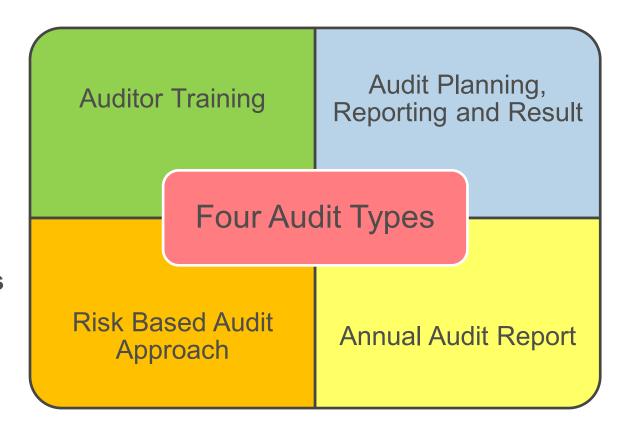


Enhance the requirements on the:

Organizations internal audits

and the

Organizations audits of its suppliers





Quality System Audit

Intend to:

 Cover all quality management system processes to verify compliance to AS9100 and AS13100 as well as customer-specific requirements

Frequency:

- Complete Quality Management System shall be covered in a 3-year cycle
- Selected processes yearly





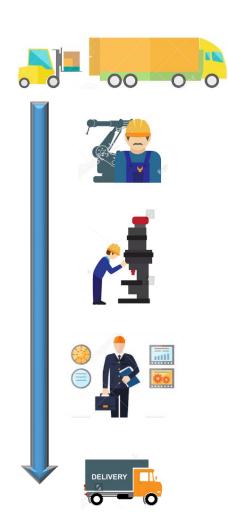
Production Process Audit

Intend to:

- Evaluate the effectiveness and efficiency of each step of the manufacturing process – from receiving to dispatch
- Ensure it is capable of producing conforming parts

Frequency and checklists:

- Every manufacturing process must be audited on a 3-year cycle
- An approved checklist is provided in the RM13005





Product Audit

Intend to:

- Independently verify that the finished product fully conforms to the customer requirements
- Ensure that the production process verification processes remain accurate and stable

Frequency and scope:

- Part selection based on risk
- The parts to be audited shall be agreed with the customer
- Audit scope defined in RM13005









Special Process Audit

Intend to:

- Evaluate that the process is compliant to the requirements
- Ensure it is capable of producing conforming parts.

Frequency and Checklists:

- Every special process shall be audited yearly
- Nadcap Self Audit "Process Checklist" will cover the requirement when performed yearly
- Non Nadcap certified processes shall have an approved checklist







Quality Audit Requirements – Annual Audit Report



Annual Audit Report

- Organizations summary of all performed audits, results and improvement activities.
- Shall be avaliable for the customer on request.
- Can be used by the customer as a part of their risk assessment tool for supplier audit planning.



Quality Audit Requirements – Auditor training



A powerful and good audit relies on well trained auditors

- AS13100 requires quality auditors to receive industry recognized auditor training to AS9100 as part of their qualification program.
- In addition, auditors must be trained in the requirements of applicable regulations, certification programs and customer requirements.



 Auditors should also have a good knowledge and understanding of the production process and products that they are auditing.

Quality Audit Requirements – TEAMWORK!



A special thanks to all team members that have contributed to the requirements and the RM13005

James Clifton	PCC	Jim Wilson	PW
Ola Nydén	GKN	Rohnda McNiel	Alcoa
lan Riggs	RR	Jeremy Johnson	RR
Olivier Castets	Safran	Junichirou Teshima	IHI
Robert Caudill	GE	Melanie Renault	Safran
Per Rehndell	GKN	Lisa Stömer	MTU
Jeff Long	P&W	Susie Neal	UTAS
Aaron Stahl	PCC	Hayley Roberts	GE
Barrie Hicklin	Honeywell	Robert Czanik	GE
Michael Gehrmann	MTU	Deborah Oberhausen	PW/UTC
Brett Whitington	Meggit	Catherine Catarina-Garca	Safran
Helen Djäknegren	GKN	Austin Shears	PCC



Quality Audit Requirements



- Audit is a powerful tool for the organization to constantly drive improvements.
- Correctly managed and performed, it will reduce the risk in your organization and thru the supply chain.
- Our goal has been to build a set of requirements that will help us in this journey and ultimately reduce the number of audits from your customers.



REFERENCE MANUAL RM13010 HUMAN FACTORS

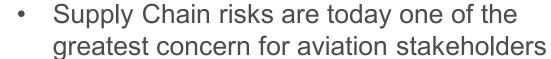


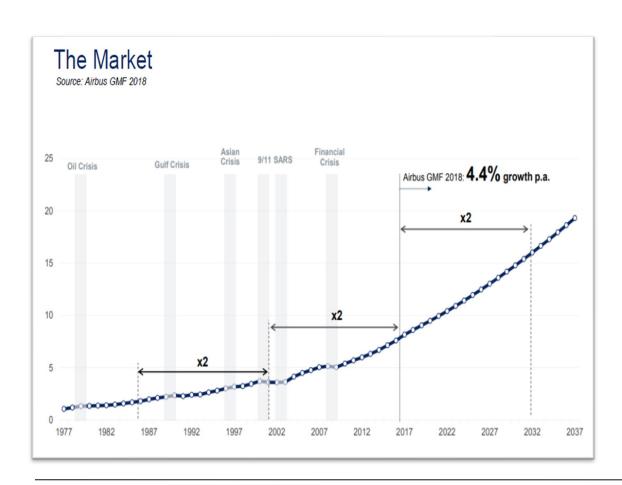
CATHERINE CATARINA-GRACA
SUPPLIER MANAGEMENT SYSTEM COORDINATOR
SAFRAN AIRCRAFT ENGINES

Why Human Factors in AS 13100



Air traffic should double every 15 / 20 years







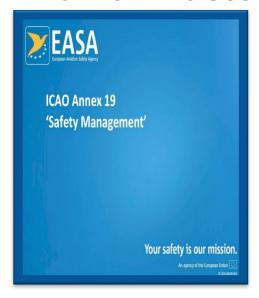
Human Errors are the origin of most supply chain issues (About 80%)

Source: Allianz Risk Barometer 2014

Note: Respondents could select more than one risk

Human Factors Overview





Human Factors are becoming a key theme in the Part 21 Aerospace Industry due to

- Human Factors has been required in Maintenance organizations for the past 20 years
- Increase is non-conformance causal factors related to Human Factors
- Airframers are now demanding it as a requirement for their suppliers
- Human Factors are a key element of the ICAO Annex 19 Safety Management System requirements (Due to be published in 2022)

AS13100 Supplemental Paragraph Reference	
4.4.3	All processes in the QMS must be documented , HF as part of this QMS needs to be documented
5.1.1.1	Leadership : Top Management shall reflect a commitment to Human Factors
5.2.1.1	Leadership: Establishing the Quality Policy / HF Policy
7.3.1	Human Factors Awareness. The organization shall provide an appropriate program of training and awareness of Human Factors based on role



Human Factors Quality Management System



Human Factors should be at least an integrated part of:

- Product and service design,
- Manufacturing / assembly,
- Product servicing



Human Factors Quality Management System







2 NFS

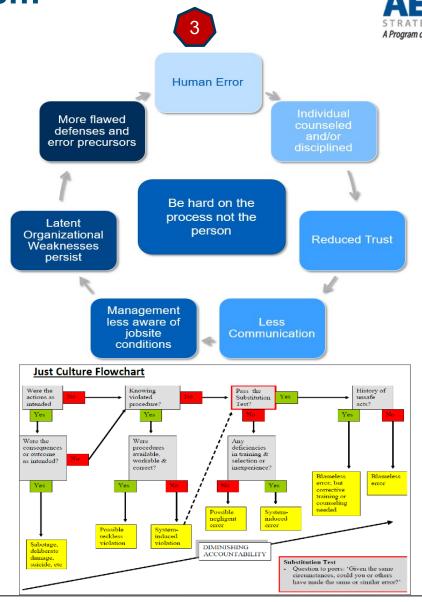
DANS vos TRAVAUX, une ERREUR
un OUBLI, une MALFAÇON
peuvent COUTER la VIE d'UNE
ou de PLUSIEURS PERSONNES

CELUI qui se TROMPE DOIT LE DIRE
Commettre une ERREUR est une FAUTE
RÉPARABLE et PARDONNABLE
Mais la DISSIMULER est un CRIME

* Aéroplanes Henry Potez In your work, an error, something forgotten or bad workmanship can cause the death of one or more people

A person who makes an error must report it An error is a repairable and pardonnable mistacke

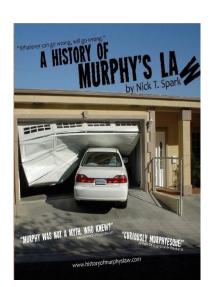
But hiding it is a crime

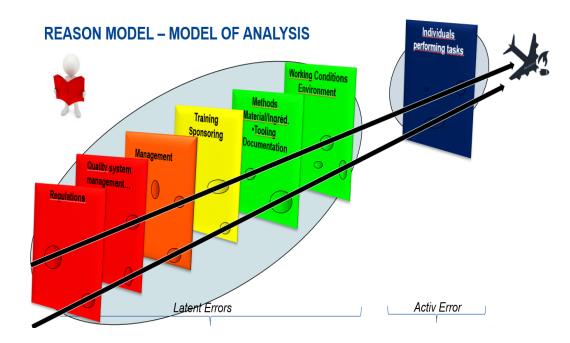


Human Factors Quality Management System













Human Factors Leadership and Policy



Human Factors Leadership

Top Management shall reflect a commitment to Human Factors



HF Policy

The organization shall have a policy that promotes Human Factors

Commitment



Human Errors





Minimizing human errors in the supply chain is key toward product safety, quality and delivery









Special Thanks to the Team



Catherine Catarina	SAFRAN
Christine Brown	RR
Nicholas Watling	P&W
Ludovic Chevet	Airbus
Brandon Richard	GE
Hakan Bjorkalv	GKN
Richard Bolingbroke	TIMET



Part of the team speaking One VOICE about Human Factors requirements at a common supplier facility Nov 2019

REFERENCE MANUAL RM13145 ADVANCED PRODUCT QUALITY PLANNING



KARL EVANSAPQP TECHNICAL PROJECT MANAGER
ROLLS-ROYCE

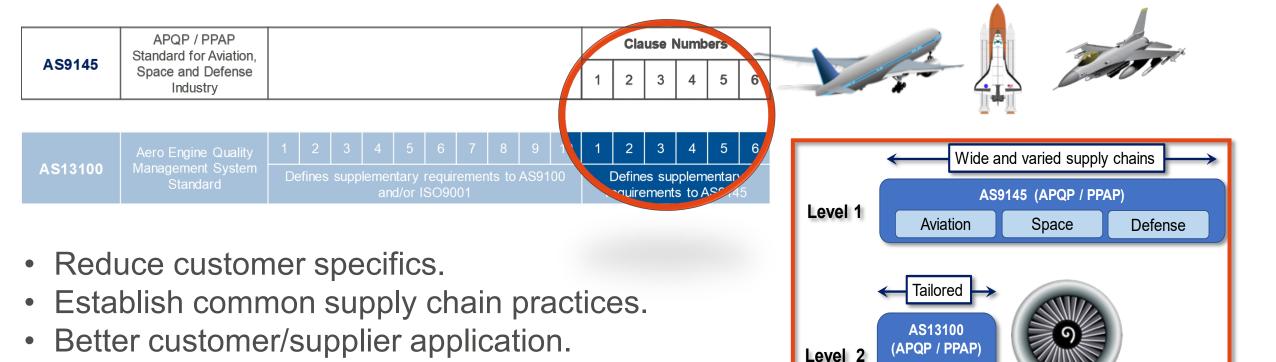
Why AS13100 APQP and PPAP?

Provide foundations for wider use;

All change situations – product, process and transfers.

It's a Team sport - multi-disciplinary/ team to team working





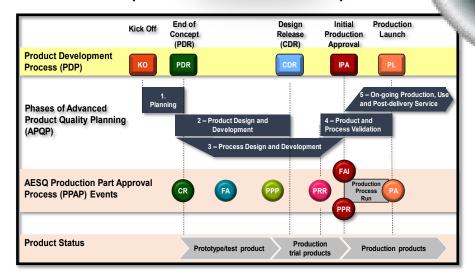
AESQ members

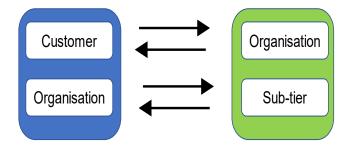
Aligned to Time and Customer/Supplier Based Management.



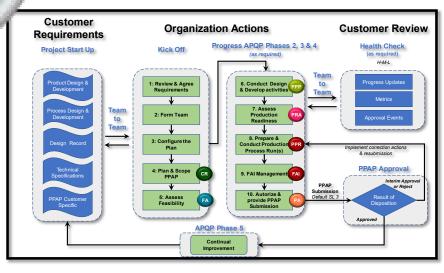


APQP and PPAP Timing Chart (Time-based framework)





APQP and PPAP Flow Diagram (Customer/Supplier Management Process)

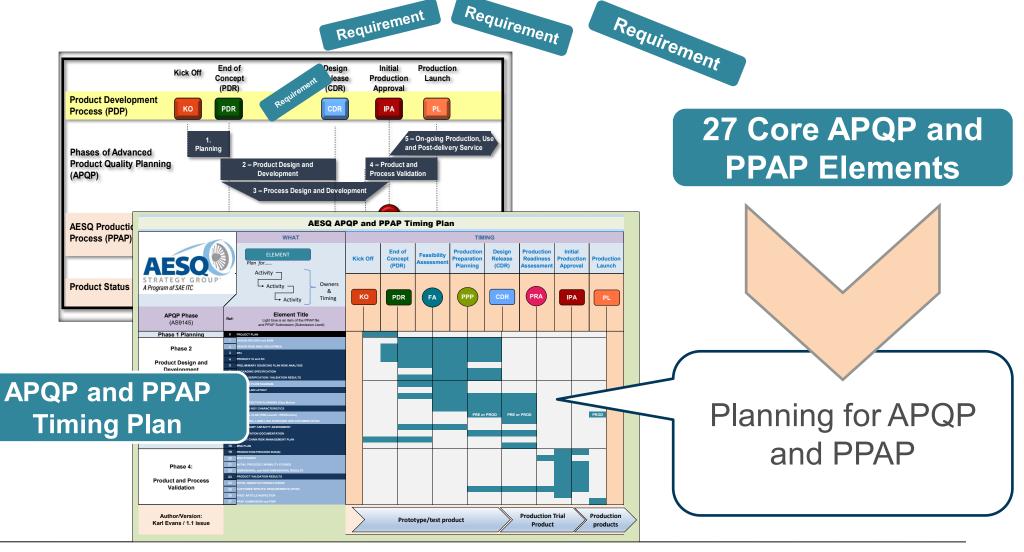


Example Reference Manual Content - APQP and PPAP Elements and Planning Toolbox









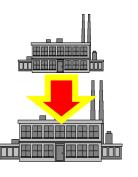
Example Reference Manual Content – Configurable for various "Change Situations"



27 Core APQP and PPAP Elements

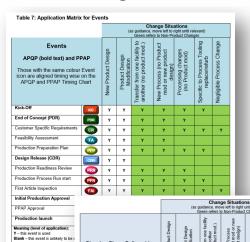






New Product Design V Transfer APQP and PPAP Elements and.....

- ✓ APQP Phases
- ✓ APQP and PPAP Events
- ✓ Planning Deliverables (KO>PDR)



Configure based on "Application Tables"

	Change Situations (as guidance, move left to right until relevant)						
Green refers to Non-Product Changes							
APQP and PPAP Elements	New Product Design	Product Design Modification	Transfer from one facility to another (no product mod.)	New Process no Product mod or new product design)	Processing changes (no Product mod)	Specific to Process Tooling replace/refurb	Negligible Process Change
DESIGN RECORD and BOM *	X [1]	X [1]	p				
DESIGN RISK ANALYSIS (DFMEA)	X [1]	X [1]					_
DESIGN FOR MANUFACTURE	X [1]	X [1]					_
PRODUCT CI and KC *	X [1]	X [1]					_
PACKAGING SPECIFICATION	X [1]	X [1]					
DESIGN VERIFICATION/VALIDATION RESULTS	X [1]	X [1]					
PRELIMINARY SOURCING PLAN RISK ANALYSIS	x	X [4]	X	X [4]	X [4]		
PROCESS FLOW DIAGRAM	x	X	х	x	X		
FLOOR PLAN LAYOUT	x	X	x	x	x		
PACKAGING LABELLING ETC	x	X	X	x	X		_
TEST INSPECTION PLAN (Char. Matrix)	x	X	x	x	x		_
PEMEA	x	X	x	x	x		_
PROCESS KEY CHARACTERISTICS	x	X	x	x	x		_
CONTROL PLAN (Pre-Launch / Production)	x	X	x	x	x		
PRELIMINARY CAPACITY ASSESSMENT	x	X	x	X	x		
WORK STATION DOCUMENTATION	x	x	x	x	x		
SUPPLY CHAIN RISK MANAGEMENT PLAN	X	X [4]	X	X [4]	X [4]		_
MSA PLAN	X	X	X	X	X	х	_
PRODUCTION PROCESS RUN(S)	X	X	X	×	X	X	_
MSA STUDIES	X [2]	X [2]	X [2]	X [2]	X [2]	X [2]	_
INITIAL PROCESS CAPABILITY STUDIES	X [P]	X [P]	X [P]	X [P]	X [P]	X [P]	_
DIMENSIONAL and NON-DIMENSIONAL RESULTS	X	X	X	x	Х	х	
PRODUCT VALIDATION RESULTS	X [P]	X [P]	X [P]	X [P]	X [P]	X [P]	
INITIAL MANUFACTURING PERFORMANCE STUDIES	x	x	X	x	X		
CUSTOMER SPECIFIC REQUIREMENTS (PPAP)	x	X	X	X	X	X	
FIRST ARTICLE INSPECTION	x	X [3]	X [3]	X [3]	X [3]	X [3]	X [3
PPAP SUBMISSION (Inc. Approval Form)	X	X	X	X	X	X	1110
Key: * When no new product design or modifies a stabilished Design Record. Product Specific X - Mandatory if Customer and/or Regulator and Create new. Update the existing Develop in part aligned to what has change X INOTE as above X and consider these Note	ications a Vor AS131 d.	nd BoM.				epresented	i by ti

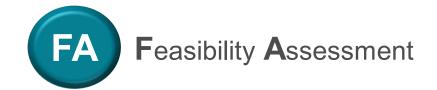
[1] - When specified by the related MSA Plan (Phase 3 of APQP)
 [3] - RM13102, consideration to LAI maybe likely

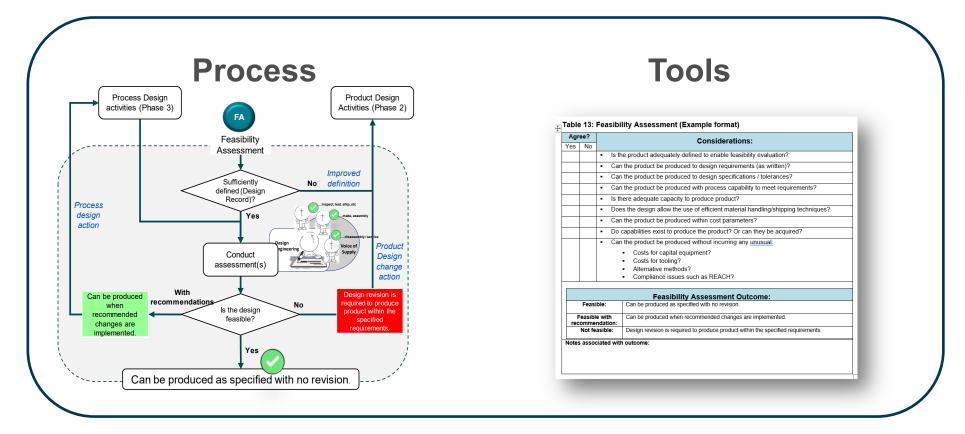
AESQ – Aerospace Engine Supplier Quality Strategy Group

Example Reference Manual Content – How To's





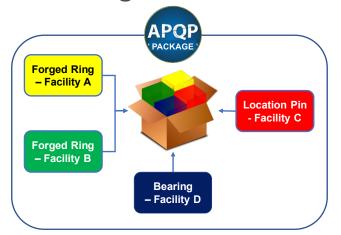




Example Reference Manual Content - APQP and PPAP working together



APQP Package v PPAP Submission



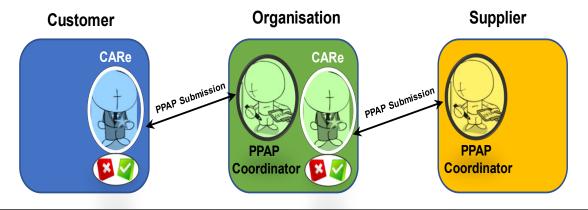
Process Management Tools.

E.g.: Submission Level Table

Table 11 - Submission/Retention Levels

PPAP ELEMENT	AESQ PPAP ELEMENT	SUBMISSION LEVEL					
NUMBER	AESQ FFAF ELEMENT	SL1	SL 2	SL 3	SL 4	SL 5	
1	Design Record	S R	S R	SR	CR	SRW	
2	Design FMEA	R [1]	R [1]	S R ^[1]	C R [1]	SRW ^[1]	
3	Process flow diagram	R	R	S R	C R	SRW	

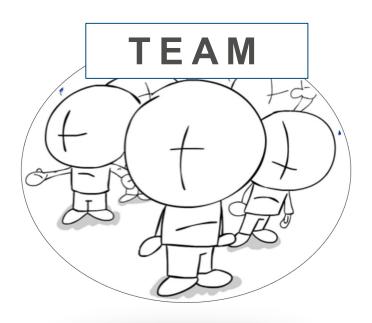
Standard Approvers, Training and Qualifications



Its Not Exclusive to Quality......It's a Team Sport







Team and Leadership Guidance



Special Thank You.....



Organization	Representative
Rolls-Royce	Karl D Evans – Team Leader
GE Aviation	Melanie Deroo
GE Aviation	Micheal Fuehner
MTU	Thomas Herter
GKN Aerospace	Ake Winkvist
GKN Aerospace	Inger Henstrom
Pratt & Whitney	Brian Murphy
Safran	Nathalie Noblet

Return in 15 Minutes

Return in 14 Minutes

Return in 13 Minutes

Return in 12 Minutes

Return in 11 Minutes

Return in 10 Minutes

Return in 9 Minutes

Return in 8 Minutes

Return in 7 Minutes

Return in 6 Minutes

Return in 5 Minutes

Pause

Return in 4 Minutes

Return in 3 Minutes

Return in 2 Minutes

Return in 1 Minute

AS13100 SUBJECT MATTER INTEREST GROUPS



EMMANUEL VIVIERVP QUALITY COMMERCIAL ENGINES
SAFRAN AIRCRAFT ENGINES

What is a Subject Matter Interest Group?





- The purpose of the Subject Matter Interest Group is to promote the effective deployment of the Key Quality Subject across the AESQ Supply Chain.
- The Group is made up of Subject Matter Experts from the AESQ Member Companies.
- It is accountable for the AS13100 related Requirements and associated Reference Manual content, ensuring that it is up to date and reflects current knowledge and best practice.
- It shall promote the effective deployment of the Reference Manual using Communities of Practice (CoP). The CoP is open to any subject matter expert from the AESQ Member Companies and the wider AESQ supply chain.
- Activities will include webinars, best practice sharing, development of shared training materials, conferences and published papers.

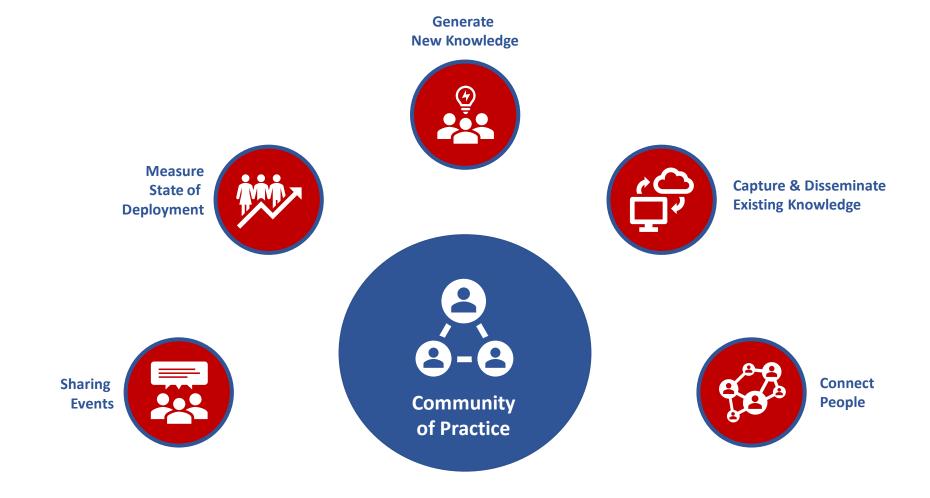
Subject Matter Interest Group Accountabilities





Community of Practice Activities





Subject Matter Interest Groups



AESQ Subject Matter Interest Groups

Advanced Product Quality Planning & Production Part Approval Process (PPAP)

Design Work & Production Repair & Rework

Sub Tier Management

Human Factors

DPRV Training

First Article Inspection

Defect Prevention Tools to support APQP & PPAP

Measurement Systems Analysis (MSA)

Process Control Methods

Problem Solving Methods

Quality Audit Methods

Subject Matter Interest Groups on the AESQ Website





AS13100 TRAINING SUPPORT



LISA CLAVELOUX
SENIOR DIRECTOR GROUP QUALITY
PRATT & WHITNEY

Training Program Goals





Support deployment and adoption of AS13100



Knowledge to design, maintain & assess business processes to meet intent of standard



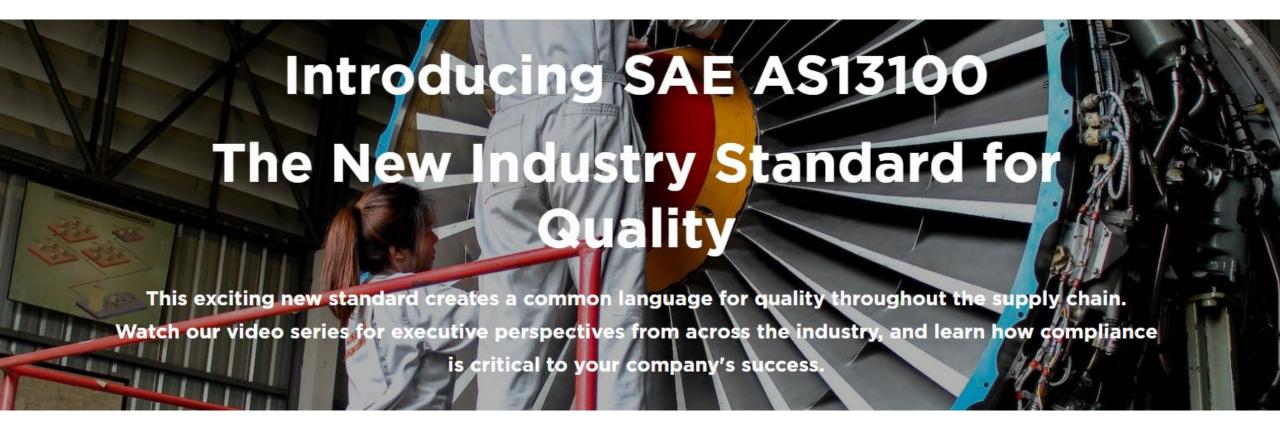
Focus on key concepts, impact to compliance and customer requirements and benefits to business performance



Simplify and clarify the requirements with a standardized training approach

Executive Overview





https://discover.sae.org/AS13100-Executive-Overview

Required Training



Delegated Product Release Verification (DPRV)

DPRV personnel shall be trained and certified in accordance with AS13001 Delegated Product Release Verification Training Requirements (7.2.3)

Requirement since 2015

AESQ Approved AS13100 Requirements Course

The organization shall ensure that Quality Leaders with responsibility for deploying the requirements of AS13100 within the organization are trained in the requirements of AS13100 and related Quality Management Standards through an AESQ approved AS13100 Requirements training course.

Recommend for functional leaders responsible for creating or managing processes that are impacted by AS13100 Requirements (7.2.4)

AESQ Quality Foundations Course

The organization's Quality
Leaders with responsibility for
supporting the design,
manufacturing, and assembly
operations via AS13100 shall
undergo training in the AESQ
Quality Foundations Training
course.

This course is also recommended for design engineering, manufacturing engineering and operations roles (7.2.4)

AS13100 Training for Quality & Functional Leaders



Level One

SAE Executive
Overview

Five Part Video Series, 35 minutes

Executive perspectives from across the industry detailing why compliance is critical to your company's success

No cost

Level Two SAE AS13100 Requirements Course Self-paced & online, 10-hours, 365 Days of Access Comprehensive Course on AS13100

Required for Quality Leaders with responsibility for deploying the requirements of AS13100

Recommended for functional leaders responsible for creating or managing processes that are impacted by AS13100

\$399

Level Three SAE Quality
Foundations
Course
(Available Fall 2021)

Virtual or Classroom, 3-days

Required for Quality Leaders with responsibility for supporting the design, manufacturing, and assembly operations

Recommended for design engineering, manufacturing engineering and operations roles



SAE AS13100 Requirements Course Demonstration



On Demand, 10 hours



Developed in partnership with the AESQ and the G-22 writing committee SMEs

SAE AS13100 Requirements Course Overview

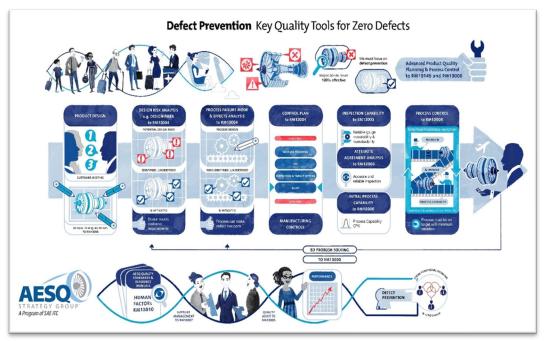


- Required for Quality Leaders with responsibility for deploying the requirements of AS13100
- Recommended for functional leaders responsible for creating or managing processes that are impacted by AS13100
- Provides knowledge and insight for each of the AESQ supplemental requirements
- Provides knowledge that helps the learner assess, design, maintain and comply with the business processes & adds value to the business

SAE AS13100 Quality Foundations Course Overview



- Designed to bring together the key quality systems, processes and methodologies to show how they work as part of a system to focus on Defect Prevention.
- Supports Quality Leaders, at all levels in the organisation, to understand how these tools and processes work and what are the characteristics of successful deployment.
- Recommended for other functions with accountability for the quality of the design, production, assembly and test areas of the organisation including those in Design, Manufacturing Engineering, Operations, Maintenance and Business Improvement.



AS13100 Required Training Summary





- Available online, self-paced, closed-captioning in 7 languages
 - AS13100 Requirements Course
- Available as virtual Instructor-led & traditional Instructor-led
 - DPRV Training currently delivered in 7 languages via a virtual format.
 - Training for the Foundations Course will be offered in English initially, with the addition of 7 languages

For more information:

Visit https://aesq.sae-itc.com/training

Visit https://discover.sae.org/AS13100

AS13100 DEPLOYMENT APPROACH

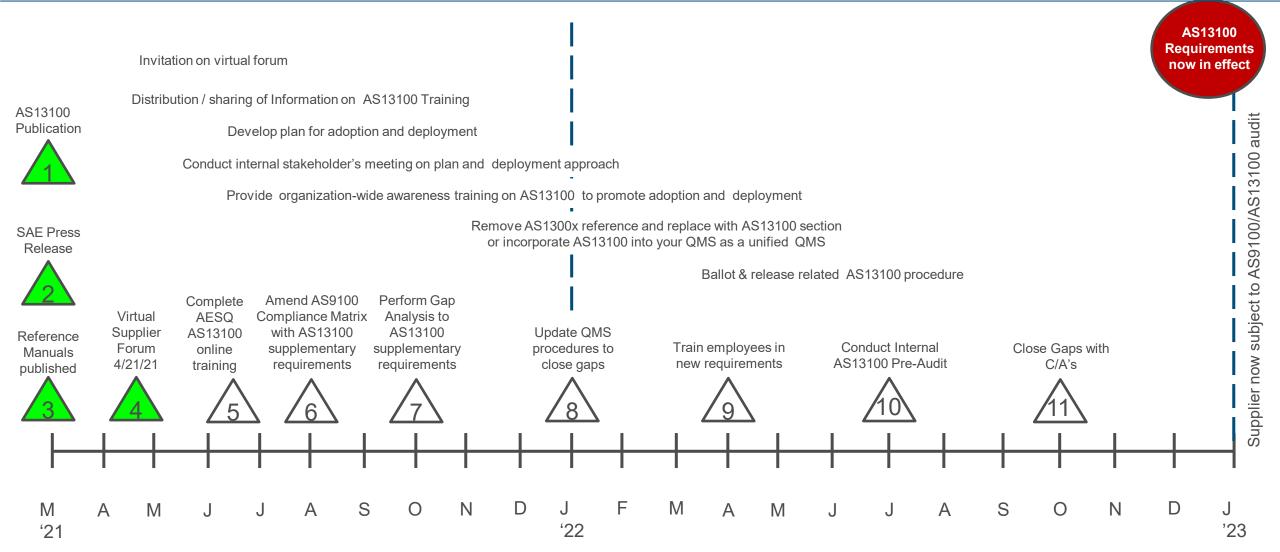


OSA OMORUYI
DIRECTOR OF QUALITY
HOWMET AEROSPACE

AS13100 Supplier Preparation Milestone Plan

Key milestones to achieve compliance to AS13100 by 1/1/2023





AESQ HOW TO GET INVOLVED



JUN SAKAI
CHIEF ENGINEER
IHI CORPORATION

How to Get Involved - Overview

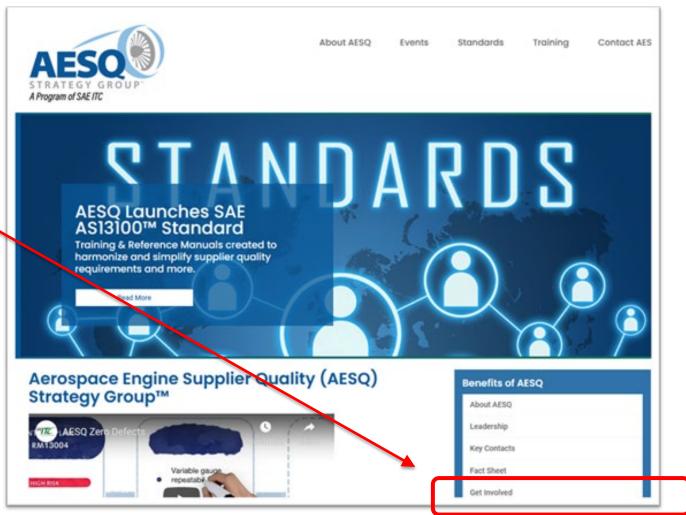




"Get Involved" with AESQ



- Go to AESQ Homepage https://aesq.sae-itc.com/
- Click "Get Involved"

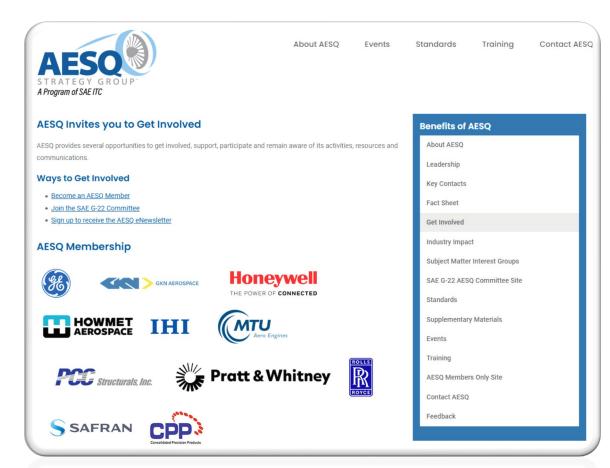


"Get Involved" Options



- 1. Sign up to receive AESQ eNewsletter
- 2. Become an AESQ Member
- 3. SAE G-22 Standards Writing Committee

Click on the appropriate link for additional information







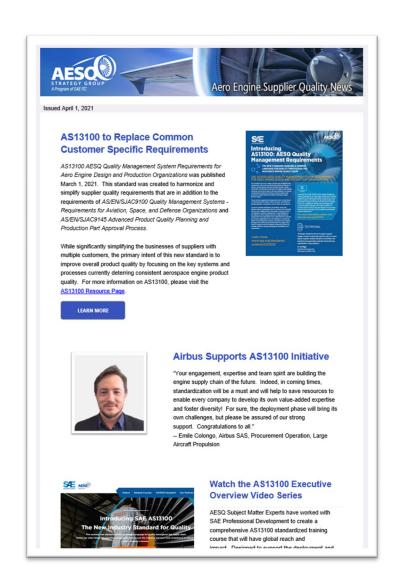
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AESQ Members Only Site
Contact AESQ
Feedback

"Get Involved" - Sign up to Receive AESQ's eNewsletter

AESQ STRATEGY GROUP A Program of SAE ITC

- Issued monthly
- Learn about AESQ's current activities
- Complete online form to begin receiving



"Get Involved" - Become an AESQ Member



2 Membership Levels:

AESQ Strategy Group Member – specified in the AESQ Charter due to their critical support resulting in the establishment of the AESQ Strategy Group.

AESQ Member –

- Open to organizations engaged in the Aero Engine supply chain.
- Required to participate in the work of AESQ by providing resources to support AESQ working groups.
- Representatives shall be senior leaders from the organization or subject matter experts in a relevant area.

25Q Membership

Membership Overview

AESQ welcomes new members. AESQ membership is open to organizations that are engaged in the Aero Engine supply chain.

Membership Benefits & Levels

Membership Benefits

- Contribute to the work of the AESQ and support its working groups
- Participate in Supplier Forums for dialog on industry optional approaches for implementation of quality requirements.
- . Gain visibility and recognition on AESQ's website
- Have a voice in promoting the development of voluntary consensus standards addressing aero engine supplier
 quality concerns benefiting your company
- · Greater networking opportunities with other companies and business opportunities

Membership Levels

- AESQ Strategy Group Member AESQ Strategy Group Members are specified in the AESQ Charter due to their
 critical support resulting in the establishment of the AESQ Strategy Group.
- AESQ Member AESQ Membership is open to organizations that are engaged in the Aero Engine supply chain.
 Member organizations are required to participate in the work of the AESQ by providing resources to support the AESQ working groups. Representatives from AESQ Member organizations shall be senior leaders from the organization or subject matter experts in a relevant area.

Complete Membership Application at bottom of page

"Get Involved" – Additional Options

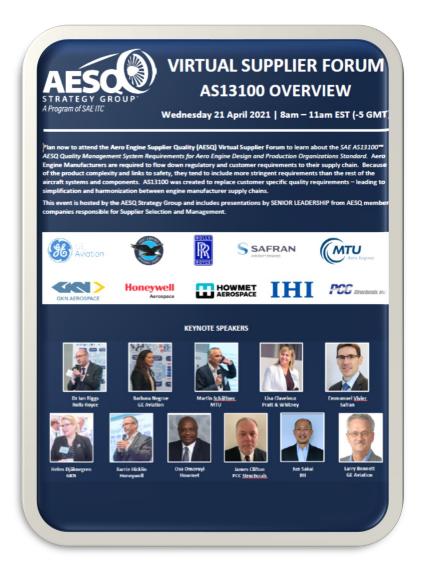


- Attend AESQ Events (Supplier Forum, Webinar)
- Attend Subject Matter Interest Group Webinar or Join on LinkedIn
- Take a AS13100 Training Course
- Download Reference Manuals
- Watch the "Zero Defects" Video
- Listen to a Podcast



"Get Involved" – Attend a Supplier Forum





- Review presentations from previous events on the AESQ website.
- Watch for future events.

"Get Involved" – Watch "Move with SAE Mobilus" Webinar



This monthly webinar series will take a special look at AS13100.

Wednesday, May 19, 2021 11:00am (-5GMT) – 1 Hour

Special Guest Speakers:





Barbara Negroe
Executive Sourcing
Quality Leader
GE Aviation



Larry Bennett
Principal Engineer, Global
Sourcing Quality
GE Aviation

"Get Involved" - Subject Matter Interest Groups



- Follow AESQ's New Subject Matter Interest Groups
- Participate in a Community of Practice
- Sign up for a Subject Matter Interest Group Webinar
- Join Subject Matter Interest Group on LinkedIn



SUMMARY & QUESTIONS



JAMES CLIFTON
VP QUALITY
PCC STRUCTURALS

Summary





AS13100 Standard & Reference Manuals now published



Consider getting your organization to become an AESQ member and take part in the Subject Matter Interest Groups



Plan to get compliant by the end of 2022



Improve your knowledge and capabilities by getting involved in the AESQ Communities of Practice



Compliance is via self-assessment and customer audit



Delivery improved Quality Performance and Business Results



Get trained in the AS13100 Requirements and Quality Foundation courses



Stay in touch with AESQ through the website aesq.sae-itc.com

Question & Answer "Q&A" Ground Rules



We will now accept questions via the Chat function focused on but not limited to:

- AS13100 Standard
- AS13100 Training
- AESQ Reference Manuals
- Deployment and Transition

Please avoid questions regarding:

- Commercialism
- Pricing
- ITAR
- Export Control



Use the Chat Function to Ask a Question...





... or just make a comment.



Thanks for Attending





Stay in Touch on aesq.sae-itc.com